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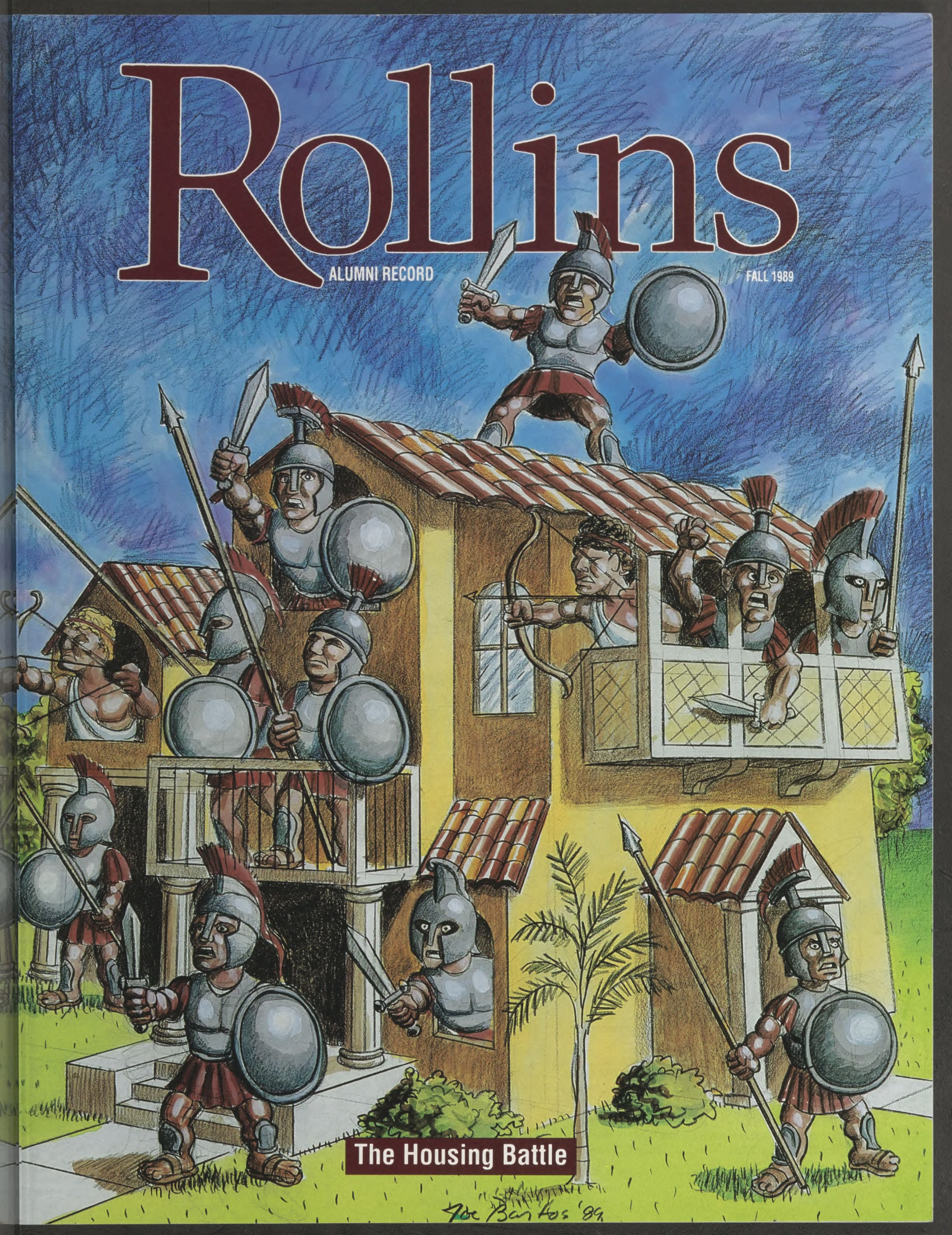
ALUMNI RECORD

FALL 1989



The Housing Battle

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All ideas expressed in the *Rollins Alumni Record* are those of the authors or the editor and do not necessarily reflect the official position of either the Alumni Association or the College. Letters to the editor are welcome and will be considered for inclusion in the magazine

Rollins
ALUMNI RECORD

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The Battle Over HOUSING

Who Will Decide and How Will It Be Decided?

BY SUZANNE MCGOVERN

ILLUSTRATIONS BY JOE BARTOS

Rollins in the spring of 1989 was a campus in turmoil; a battleground where lines were being drawn, values were being questioned, and traditions were being challenged. The issue: small group housing. Who gets it? Who regulates it? Who has ultimate authority over how students live and interact with one another on campus?

Tipped off that the rules were changing when Kappa Kappa Gamma, the College's largest sorority, lost its group housing privileges in Pugsley Hall in the spring of 1988, many campus organizations approached the 1989 housing review process with apprehension. The Campus Life Committee had adopted a management-by-objective system. Residential groups were required to set goals, to write position papers, and to demonstrate why (the members of) their organization should be housed together in College-owned facilities on a campus which has an acute shortage of space for group housing.

Faced with an impossible mathematical equation—15 groups requesting small group housing and only 12 separate facilities to accommodate them—the Campus Life Committee, comprised of faculty and students, had to make unpopular choices. Its decision to relocate X-Club, Phi Delta Theta, Fine Arts House, and NCM set off a brouhaha that threatened to disrupt the campus learning environment. Petitions, demonstrations, telephone campaigns, media campaigns, and emotional outbursts became the order of the day.

That two of the largest Greek organizations, Kappa Kappa Gamma sorority and Alpha Tau Omega fraternity, emerged from the process with prime housing did little to calm the agitation of students and alumni who questioned the committee's criteria and charged its largely-faculty membership with bias against the Greek system. The Campus Life Committee was described as "autocratic" and "overzealous," and the process was, in the words of Ken Jacobs '84, "cavalier and irresponsible."

Faculty, viewing the campus as an extension of the classroom, reasoned that campus life should reflect institutional values and that living environments should support learning and self-development. Residential organizations which existed simply for social purposes were no longer acceptable. Thus a primary reason the Phi Deltas lost their house was that there was "little substance behind the phrases of brotherhood," while members of the X-Club were condemned as "sexist alcohol abusers." Groups who were granted the privilege of living in campus housing were suddenly being challenged to compete for the privilege by demonstrating a commitment to academics, community service, and responsible behavior.

Students alleged that they were being subjected to a new version of *in loco parentis*. They expressed outrage at being treated as children of the College rather than individuals responsible for their own self-governance. The Student Government Association petitioned the faculty for a review of the

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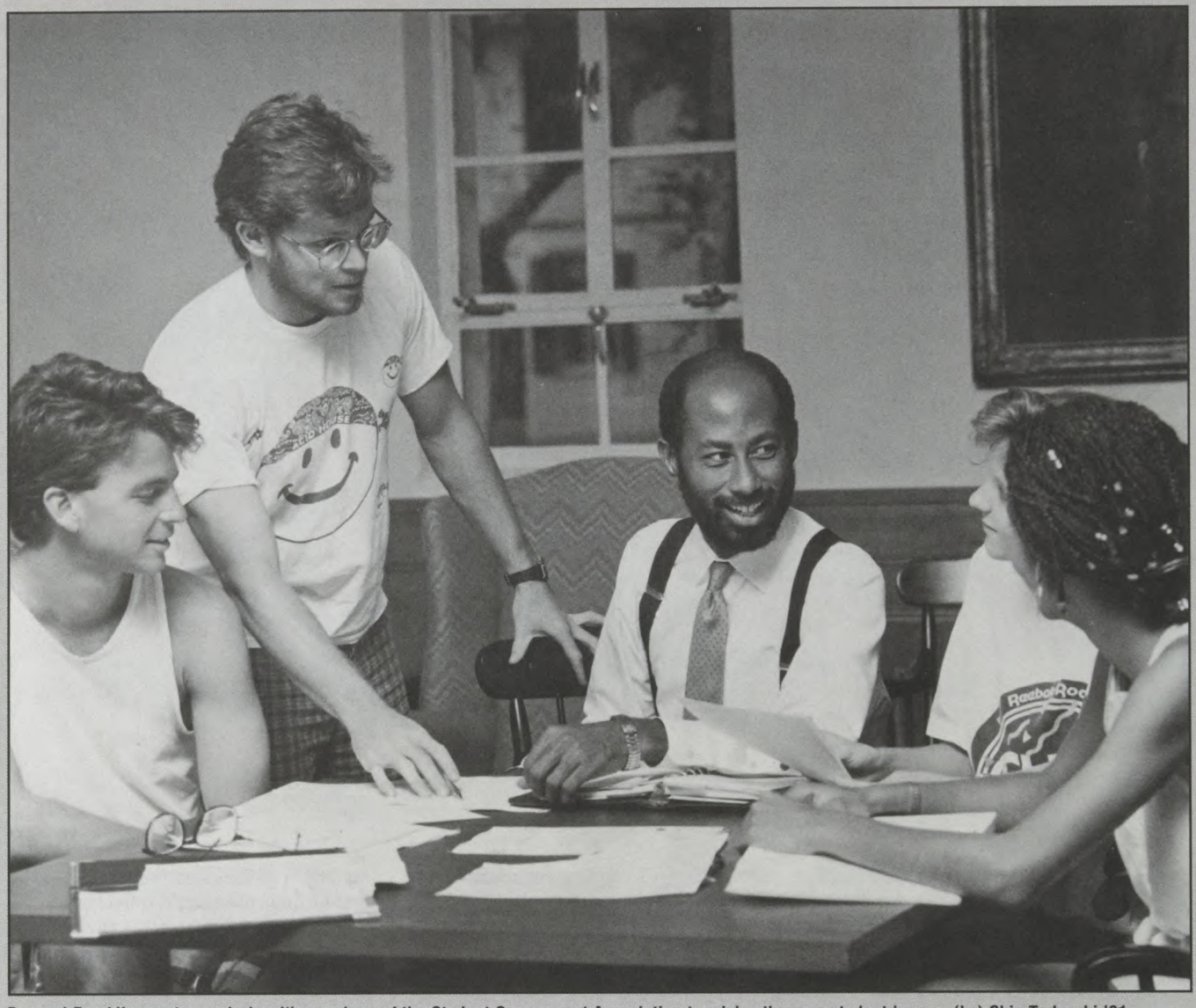


BEVERLY BROSIUS

Bernard Franklin meets regularly with members of the Student Government Association to advise them on student issues. (l-r) Chip Tedeschi '91, Comptroller; Woody Nash '90, Vice President; Bernard Franklin; Julie Hernandez '90, President; and Estelle-Marie Montgomery '91, Student Ambassador.

Putting the Student Back in Student Life

Bernard Franklin's goal: to strengthen student leadership

Bernard Franklin is from Kansas. To undergraduate students at Rollins, he may very well be the "Wiz," or at least someone who always looks for the pot of gold at the end of the rainbow.

Franklin has empathy for students, and he is willing to be the individual to whom they can turn for wisdom and hope and courage. As the newly-appointed Director of Student Activities and Organizations, the 36-year-old Franklin already knows that some changes are needed. If he succeeds with their implementation, 1989-90 could be the dawn of a new era in student life at Rollins College.

"I envision a massive reorganization of student government," Franklin says. "We need a redefinition of goals, objectives, and structure. It is my impression that when student government functions, all other organizations function as well."

Franklin proposes to be the "front line" professional staff person for the development and implementation of programs and services to students.

He believes that although Rollins students have long had a voice in

campus governance, they have been operating at a disadvantage because of inadequate leadership training. "Inadequate knowledge and preparation handicaps students in many areas of campus politics," he explains. "Students who serve on standing committees should be well-versed on the work and composition of the committee. A knowledge of policies and procedures and a familiarity with recent campus history is essential to one's effectiveness. Students become empowered when they are knowledgeable and informed."

Franklin wants students to be professional and polished in their transactions with faculty and staff. "I have seen too many student leaders derailed by anxiety and frustration," he says. "We can assist students in developing leadership potential by providing training programs that teach simple things like meeting planning, effective communication skills, and how to develop non-confrontational strategies."

If Franklin seems to know intuitively what's needed at Rollins, perhaps it is because he has the experience to back it up. As an undergraduate student at Kansas State University, he became an instant media star after a stunning election victory made him the first black student body president in the history of the institution. He was a last-minute write-in candidate who won 55 percent of the vote.

From there, Franklin became the youngest member of the Kansas Board of Regents, and later, chair of that politically powerful group. He served on an Advisory Committee to President Jimmy Carter. He was tapped for management training programs by AT&T and several financial institutions in the Southwest and Midwest. But he always returned to higher education.

"Higher education changed my life," says Franklin, who was the first person on either side of his family to earn a college degree. "I enjoy this work because I 'connect' with students. I understand them; I understand their frustrations and anxieties."

At Rollins, Franklin will work with more than 50 separate campus organizations serving approximately 1,400 students. The new director should have ample opportunity for making new connections. ℝ

housing review process and proposed that the College move to establish a set of "qualitative standards" for housing review.

The question of campus housing and how to assign it has always been an emotional issue at Rollins. In 1932, a faculty debate on whether or not to have fraternities on campus caught the attention of *The New York Times*. In the mid-1970s, Rollins established a Housing Review Board to set criteria for evaluating groups occupying prime housing facilities. But according to political science professor Richard Foglesong, a former chair of the Campus Life Committee, judging all groups by the same criteria proved to be a "cookie cutter" approach: it didn't allow any latitude for the kind of diversity Rollins would like to see among student organizations.

When the Campus Life Committee in 1988 began to look for ways to open up the campus to new residential groups, it began to allow groups to set their own goals. But the change created confusion. Organizations weren't sure how they were being evaluated; there were no written guidelines. Where before it seemed a group virtually had to destroy the house in order to lose it (as with the KAs, who lost their house in 1984 only after repeated flagrant violations), suddenly everyone was vulnerable. Faced with the loss of residential space that some groups had occupied for more than 50 years, the mood among the student organizations became hostile. As one student observer summed it up, the College was exercising its rights as a landlord without a written contract with its tenants, "and that," she alleged, kept the community at odds throughout the spring."

It became clear that whatever the good intentions and practical necessity of housing review, the decision-making structure as it stood was flawed. As senior Richard Dickson emphasized, this was *not* a Greek issue (in their outrage, the protesting Greeks often seemed to forget that the Fine Arts House and other non-Greek groups were also victims of the system), but about the the decision-making process for allocating student housing. Many felt the faculty-dominated Campus Life Committee was using the review process in a punitory fashion as a way to effect social changes on campus, when a more effective approach would involve administration working together with student groups to reform them from within. The situation was especially disturbing in that it came at the heels of last year's Student Life Summit, which stressed the need for students to have more responsibility for student life issues. Standards of evaluation for housing were vague, and students weren't informed of where they stood until the review process was upon them. According to Phi Delt adviser and environmental studies professor Joseph Siry, the Phi Delts had no idea their housing status was in jeopardy before the ax fell.

Attorney Todd Pittenger '85, a Phi Delt, raised several important questions about the higher goals of student housing. Should students in prime housing be required to hold open campus events and engage in community service activities as a condition of their living assignments, he asked, particularly when independent students living in Pugsley Hall (the former Kappa House) are not? (Nor, for that matter, are the faculty required to engage in community

Group Housing Assignments 1989-90

Alpha Tau Omega	Strong Hall
Chi Psi	Hooker Hall
Fine Arts House	McKean Hall, 4th floor
Greenhouse	Pflug Hall and Harmon
International Students Organization	Holt Hall, 4th floor
Kappa Alpha Theta	Cross Hall
Kappa Kappa Gamma	Rollins Hall
NCM	Mayflower Hall
Phi Delta Theta	McKean Hall, basement
Phi Mu	Fox Hall
Pinehurst	Pinehurst Cottage
Sigma Phi Epsilon	Chase Hall
X-Club 1st floor	Rex Beach Hall,

Gale Hall and Pugsley Hall are being used for open housing.

activities as a condition of their employment.) "The fact that fraternities and sororities have done so is commendable," he said, "but. . . . to require it as a condition of . . . housing privileges is (simply) taking."

Moreover, Pittenger continued, "the College has basically delegated the task of providing a student social life to the Greek organizations, and thus they deserve somewhat enhanced status until other groups prove their staying power." Given the de facto domination of the College's social life by Greeks and the significant number of Greek alumni who support the College, how can the College treat the Greeks fairly while pursuing the goals of greater diversity of student life and establishing clear standards of behavior? These are difficult questions which require good communication among students, faculty, and administrators, not to mention tactful but decisive policy.

This summer, a Trustee Committee chaired by The Rev. Daniel P. Matthews '55 and an ad hoc committee working with the office of the Dean of the College began the task of creating a permanent housing review process that will be fair to all constituencies: groups and individuals, Greeks and independents. As a result of this work, a written proposal establishing a more formal housing policy will make its way through the Rollins governance system this fall. The proposal would create a three-year cycle for housing review, and would provide staff assistance to residential groups through the Office of Residential Life. It would require a change in the faculty bylaws which would give the Office of Residential Life, rather than the faculty, the authority to make recommendations to the Campus Life Committee on the assignment of groups.

According to Steve Neilson, Dean of the College, the Residential Life staff would be responsible for establishing a program that would assist residential student organizations in fulfilling their own goals and the College's criteria for housing. The actual review of housing assignments would be conducted by the Office of Residential Life.

Groups which were reassigned last year would be eligible for first consideration under the new system, if adopted. But most groups would go through the process on a three-year cycle which would involve a year of goal-setting and programming, training workshops and regular assessment by and feedback from the Residential Life staff, and, finally, housing review, which might or might not include reassignment. "By the time an organization reaches the third year of the process, they should know if they are in danger of losing their housing privileges," Neilson said.

"The new system should be a learning process for the residential groups," said Student Government Vice President Woody Nash '90. "We need to learn how to become better groups."

The situation at Rollins isn't unique to this campus, explains Alumni Association President Ed Maxcy '66, who is Dean of Students at Washington College in Chestertown, Maryland. "What is happening at Rollins is in the mainstream," Maxcy said during a telephone interview last spring. "Many colleges and universities are holding student organizations accountable for their behavior. Fraternities, sororities, and other campus organizations must offer more than a party atmosphere. At Washington, we try to help individual organizations create an atmosphere that is conducive to the social and personal growth of students."

Maxcy said his college has established a written contract with residential groups called a "Statement of Mutual Responsibility." "Residential groups must maintain a record of stewardship," he explained. "Our office works with student groups on leadership training. We invite them to discuss the responsibilities of student leadership, and we host a leadership dinner during which campus leaders participate in the formal signing of the document." Other institutions that have adopted similar measures include Centre College in Kentucky and Gettysburg College in Pennsylvania.

Dean Neilson hopes that Rollins will adopt a formal policy this year that will help build strong residential organizations that reflect the values and goals of the institution. He further hopes that campus organizations will establish their own programs to address the responsible use of alcohol and to ban such inappropriate behavior as racism, sexism, and elitism.

"An important part of communal living is giving of oneself to others," Neilson said. "As you start extending community out of self, how you treat others is important. Service to the Rollins community is important. Organizations should benefit everyone, not just themselves."

That same belief was echoed by Sam Stark '91, president of the new ATO chapter at Rollins, which has prime housing for the first time this year. "Sometimes people lose sight of the fact that fraternities are based on friendships, brotherhood, and service," Stark said. "We need to re-emphasize that so that each organization is giving back something to the community."

Stark hopes the success of his organization will inspire other groups to set goals and standards of service to the Rollins community. "We started out in the basement of McKean," he said. "But by getting involved in the community, we proved that a fraternity doesn't just depend on a house. We now have 52 brothers. We believe that we are strong because we have set good goals." ®

Suzanne McGovern is Director of College Relations at Rollins College.

The Student Life Summit A Year Later

ED MAILLES

BY TRACI MCCONNELL

September 28, 1988... a day dedicated to improving the quality of student life at Rollins. Eight hundred students, faculty, staff and administration made an investment of time and energy to hash out the pressing issues and collectively propose solutions.

The day resulted in a renewed vision for the Rollins Community articulated in the form of 21 "recommendations" and 18 "suggestions" for improving the quality of student life. A formal document listing these recommendations and suggestions was presented to the President and the College Planning Committee.

Some felt that would be the extent of the Summit.

Au contraire. Since Summit Day, 20 recommendations and 12 suggestions have been thoroughly addressed and implemented.

A comprehensive plan is being developed by a local architectural firm that will address many of the recommendations for campus physical improvements (i.e., parking, bookstore, residence halls, and dining hall) and, when implemented, will completely change the face of the Rollins campus. This summer alone, over $75,000 was spent on a face lift for Rose Skillman Dining Hall and more than $250,000 was spent on residence hall renovation, and plans are set for ongoing renovation of all qualifying existing facilities. Meanwhile, the Planning Committee is reviewing specifics for construction of new facilities, and demographics and research to support the Committee's recommendations are scheduled to be complete in January. Computer study centers are being established in residence halls, the first having been installed in Elizabeth Hall last spring with another to follow in McKean this fall. In addition, a rendering of the new Student Center will be presented by late fall.

The areas of student government, organizations, activities, and leadership development programs have been addressed in part by two recent full-time appointments. Bernard Franklin, Director of Student Activities and Organizations, and Karen Silien, Director of Student and Staff Development, will fill a need for coordination of and advising on co-curricular aspects of residential and non-residential student life. The Student Government Association, with the assistance of professional staff, is in the process of rewriting its constitution and by-laws, which will be presented to the student body this fall. The Student Publications Union reports that the *Sandspur* is back to bi-monthly publication. Campus radio station WPRK is now considered a student organization, reporting directly to the Dean of the College. Diversity will be a major focus for the Rollins Community this year, with planning already in the works for a multi-cultural center in the Casa Iberia Annex. The annual "Difference and Dignity Week" has been renamed "Celebrating Diversity" and is slated for the week of September 25 - 29. Faculty and students will participate in a campus-wide "Teach-In" on the 27th with poet Maya Angelou as the featured speaker.

While there are certainly "miles to go before we sleep," the Summit was not in vain. Great progress has already been made in the area of administration and physical plant, and this has contributed to the more difficult and subtle changes in student attitudes and interrelationships. The College has accepted its mission.

. . . a certain simple elegance

PHOTO BY BOB BANAS

JEANNETTE MORSE GENIUS MCKEAN 1909-1989

BY CONSTANCE KAKAVECOS RIGGS

Contrary to Shakespeare's thoughts on the importance of a name, it is often a subject for conjecture and animated discussion: that men and women are shaped by the names they bear and that living up to those names somehow molds and enhances their lives.

In that likelihood, Jeannette Morse Genius McKean was a fortunate woman, a woman who extracted the finest essence from each portion of her name to draw a life in which she found satisfaction and in which those who knew and loved her can take justifiable pride.

"She is a blend of fragility and gentleness and has soft blue eyes."

". . . her words are as soft as the ethereal blossoms of the graceful 'flower portraits' she paints."

For herself, perhaps *Jeannette* serves best, a name in which gentle graciousness sounds, which carries a connotation of daintiness, of an old-world charm and the "sweet humility" noted in the 1957 *Tomokan* dedicated to this "devoted friend and benefactress of Rollins College." And in *Jeannette* (two n's and two t's, but she would never be the one to remind you), there is the upward lilt of childlike wonder and delight which allowed her to be "the earliest riser to meet the circus train, pencil and pad in hand . . . to sketch the yellow giraffes as they fly by."

"Her grandfather, Charles Hosmer Morse, used property he owned to help create a community graced by open spaces and natural beauty. She continued that tradition after taking over his land company."

"She was the last of the Victorians who built Winter Park."

Her middle name was *Morse*, a lifelong reminder to her and to others of the power and presence that was her maternal grandfather. Charles Hosmer Morse, Chicago businessman, first visited Winter Park in 1881 with his partner, Franklin Fairbanks. Each purchased a lot on Interlachen Drive on Lake Osceola, Morse returning in 1904 to build his permanent home. "A city planner ahead of his time," he encouraged acquaintances to come and build, and believing, "bought almost all of the undeveloped property in Winter Park." He believed, too, in "an educationally balanced city" and to that end lent his support to the young Rollins College. Eventually, Jeannette assumed the presidency of her grandfather's Winter Park Land Co., proving herself to be a "tireless worker," a leader of downtown beautification in Winter Park, and a businesswoman of competence and good instincts. She founded and chaired the Charles Hosmer Morse Foundation, established in his honor, as a non-profit, educational and philanthropic organization to create a suitable memorial for its namesake and to fund the Morse Gallery of Art. A second foundation was named for his daughter and Jeannette's mother, Elizabeth Morse Genius.

Jeannette was at one time the owner of several successful shops in Winter Park, including the Center Street Gallery. Opened in 1947 as a showcase for the paintings of a group of local artists, it remains a favorite stop for shoppers on Park Avenue. Her business acumen was additionally recognized in her election to the board of directors of Sun Bank, N.A. of Winter Park and of The Association Home in New York. Her commitment to Winter Park was noted by a grateful Chamber of Commerce as they named her Outstanding Citizen of the Year in 1987.

"Some people get to be almost irreplaceable!"

—Frank M. Hubbard

Jeannette Morse Genius was born on June 26, 1909 in Chicago, Illinois to Dr. Richard M. and Elizabeth Morse Genius. The family moved later to New York, and Jeannette attended schools in Wellesley (MA) after which, with her mother's encouragement, she embarked on the study of art in New York. In 1936, like Grandfather Morse, the Geniuses returned to build and live in Winter Park. Their Spanish Florida home with its rolling lawn faced, across Lake Virginia, the College which Mrs. Genius—again following in her father's pathway—came to love and support (Daughter Jeannette had been introduced to Rollins 7 years earlier when she came from Chicago to attend the College's 10-week Winter School program). It is a tribute to both and perhaps a foreshadowing of the future that in that same year, at age 27, Jeannette was elected to her first 3-year trusteeship at Rollins. In 1942 she again accepted that beloved yoke for a 33-year tenure that ended with retirement in 1975. In 1959, Jeannette donated funds for the building of Elizabeth Morse Genius Hall, a dormitory simply and affectionately known to generations of Rollins students as "Elizabeth Hall." Her magnificent gift of the Morse Gallery of Art (1942) provided an appropriate and impressive setting for the College's growing permanent collection of fine paintings, sculptures, and decorative arts.

". . . so many artists do things you can't relate to. I prefer something that God created (and) believe with Tiffany that, 'Art should not hurt the eye.' I prefer a certain simple elegance."

—Jeannette Genius McKean

If there was a budding artist in young Jeannette, that artist blossomed in her years with Hugh Ferguson McKean, Rollins graduate (1930), young art instructor and director of the campus's Morse Gallery of Art (1932), and ultimately the tenth President (1951-69), then Chancellor and President Emeritus of Rollins College. Friends for a number of years, they were married after Hugh's return from World War II in 1945, and a partnership was forged which brought not only a personal joy in living, but a shared love of beauty that was to touch their home, their college, their community, and within one significant sector, the world of art.

Jeannette's own art had flourished over the years, "reflecting her personality rather than the fashionable trends of the times." Ranging "from non-representational, dealing with moods and ideas, to tender study of a single flower

. . . (her work) always speaks of goodness of life." She "did abstracts," but it was her oils, watercolors, and pastels of "the beautiful things in life" that were exhibited in Wellesley, New York City, Sarasota, Tampa, and Palm Beach. Traveling shows through Europe and South America and U.S. museums and galleries included her works, and her art joined the permanent collections of art museums in Georgia, New Hampshire, and Florida and numerous private individuals. One-artist shows displayed Jeannette's work in New York City, Maitland, Daytona, and Palm Beach. A member of prestigious art clubs and associations, she was honored by awards which included the cherished first Annual Award for the Arts bestowed by the Governor of Florida in 1973. Again, in 1989, she was honored with a Florida Arts Recognition Award. She was particularly pleased that her 1953 entry in the Butler Gallery of American Art (Youngstown, OH) won first prize, awarded by the famous artist, Edward Hopper.

Rollins recognized Jeannette's artistic design capabilities in 1944 by naming her Director of Exhibitions at the Morse Gallery of Art, and in 1967, she became Design Coordinator for the College. She was a busy and respected member of the Association of Interior Designers and worked actively with the Florida Federation of the Arts, gathering and preparing for them her first retrospective show (1942-1966) at the DeBary Mansion in DeBary, Florida.

Beauty is an essential part of life. "We sensed it in each other right away. It brought us together and holds us together."

—Hugh Ferguson McKean

Jeannette and Hugh McKean will always be, to friends who know them well and to many who never knew them at all, "the wonderful people who saved the Tiffany collection." Drawing on that sense of beauty which they initially perceived in each other, they have lovingly gathered and preserved the largest collection of Louis Comfort Tiffany artworks in the world. It is unique, says Hugh, because it is ". . . Tiffany's collection if his own work. There is nothing else like it anywhere."

Jeannette's first brush with Tiffany art was in her parents' Chicago home. "This is where I first learned to love them and appreciate them, because I was fascinated with the colors and the iridescence of the gold pieces, the Favrile glass that was made with gold tones." But it was through Hugh that she "learned to admire and appreciate Tiffany. He was an emotional and mental giant."

Jeannette McKean was among the guests at the 1981 Conquistador Dinner honoring major donors to the College held at the home of Trustee Marilyn Mennello. (l-r) Trustee Harold Ward, Jeannette McKean, President Seymour, and Grania Marcus.

"It is easy to visualize Jeannette McKean's rescuing things of beauty."

In 1930, as a 20-year-old art student, Hugh had met Louis Comfort Tiffany (then 82) while studying at Laurelton Hall, the artist's mansion on Long Island Sound. He came away with an enduring appreciation of the artist, his work, and his dedication to the natural goodness and essential beauty of life. When Laurelton Hall was destroyed by fire in 1957, Tiffany and "art nouveau was nearly two decades out of style." Hugh and Jeannette rescued everything that had been spared by the flames—glass windows, furniture, the Columbian Exhibition Chapel, and other remnants of the artist's personal collection. Their collection now numbers over 500 pieces, is housed in the Morse Museum of American Art on Winter Park's Welbourne Avenue, and hosts visitors from all over the world who come to see the astounding variety of beautiful works of Louis Comfort Tiffany. Pottery, glass, jewelry, mosaics, leaded glass windows, textiles, sculptures, paintings, prints, artists' tools, and fragments of windows partially destroyed in the Laurelton Hall fire have been augmented over the years by purchases in antique and secondhand stores.

Jeannette believed that gallery visitors enjoyed "the romance that Mr. Tiffany's work produced . . . the fact that everything was lovingly done by hand." As a skilled decorator, she arranged the room displays in the Museum galleries to assure that the artist's work was at home in the intimate and gently lit atmosphere suited to that romantic feeling.

On Lake Virginia the Genius residence became home to the McKeans, and the Victorian gentleness of Jeannette was evident even in the flower beds: sweet peas, petunias, impatiens, poinsettias, orchids. A gracious hostess to hundreds of guests, she explained

In his remarks at the dedication of this beautiful Chapel, more than fifty years ago, Hamilton Holt said, "Some of us will lie here in death," and I wondered why he brought that up.

I was young. I saw the Chapel as a place where Rollins would graduate its seniors, listen to concerts, hold town meetings, and hear spiritual messages. He, being older and much wiser, wanted it to serve not only the students, faculty, and staff at any given time, but also those who have come and gone.

Jeannette knew for some time how ill she was. She planned this service. However, perhaps to keep peace in the family, she did run over her thoughts with me. Every time she mentioned Rollins, her manner and expression softened just enough to reveal the depth of her feelings for an institution that had meant so much to her grandfather, her mother, and herself.

This sad and beautiful hour is possible because Dr. Holt breathed new vision and new life into Rollins College, and because Mrs. Warren gave the College this magnificent Chapel.

Jeannette's lying here in death reveals her deep commitment to the values for which this College stands, her gratitude for all its kindness over many years to her and to me, and probably to a desire to experience its embrace one more time.

If I ever have an opportunity to tell Dr. Holt and Mrs. Warren about today, Dr. Holt will probably say, "Yes, Hugh, that's one way a good chapel serves," and Mrs. Warren will probably fix me with a stern eye and say, "Yes, of course, Hugh, but I still would like to know where those trees in the garden went."

Words by Hugh McKean, spoken by Dean Arnold Wettstein at Jeannette McKean's memorial service in the Knowles Memorial Chapel, August 14, 1989.

the name Wind Song: "When the wind blows between the lakes, we hear all sorts of wonderful sounds. We used to have bells hanging on the trees . . . camel bells, cow bells. It was a chorus of bells when the wind blew." Hundreds of wild creatures, including a much-admired flock of peacocks, live with safety in the protected haven of Wind Song on Genius Drive.

"Jeannette set a tone and standard which continues today in our community traditions. She cared about the right things . . . much of the beauty and coherence of the Rollins College campus is her legacy, and her influence is expressed through numerous quiet benefactions around the campus."
—Thaddeus Seymour

In 1982, as a capstone to their "quiet benefactions," Jeannette and Hugh McKean contributed $10,000 as a prize to a member of the Rollins College faculty to support "a teaching-related project, a research project, or an artistic work which contributes to the educational mission of the College." President Seymour has called the McKean Prize "a thoughtful and generous gesture . . . to permit a member of the Rollins faculty to enjoy a 'once-in-a-lifetime' opportunity to pursue a special academic interest or activity." Since 1982, the McKean Prize has been granted annually, going to professors in every major division of the College curriculum.

"No one person loves Rollins College more than Jeannette Genius McKean, and no one school loves Jeannette Genius McKean more than Rollins College."
—TOMOKAN, 1957

Though she has shunned publicity, Jeannette Morse Genius McKean has accepted with grace and pleasure the affection of thousands whose lives she has touched at and through Rollins College. When Hugh and Jeannette retired from the Rollins College Board of Trustees in 1975, then-President Jack B. Critchfield remarked, "Although they have elected to terminate their official relationship with Rollins, they will always be, through their spirit and accomplishments, a major part of Rollins College."

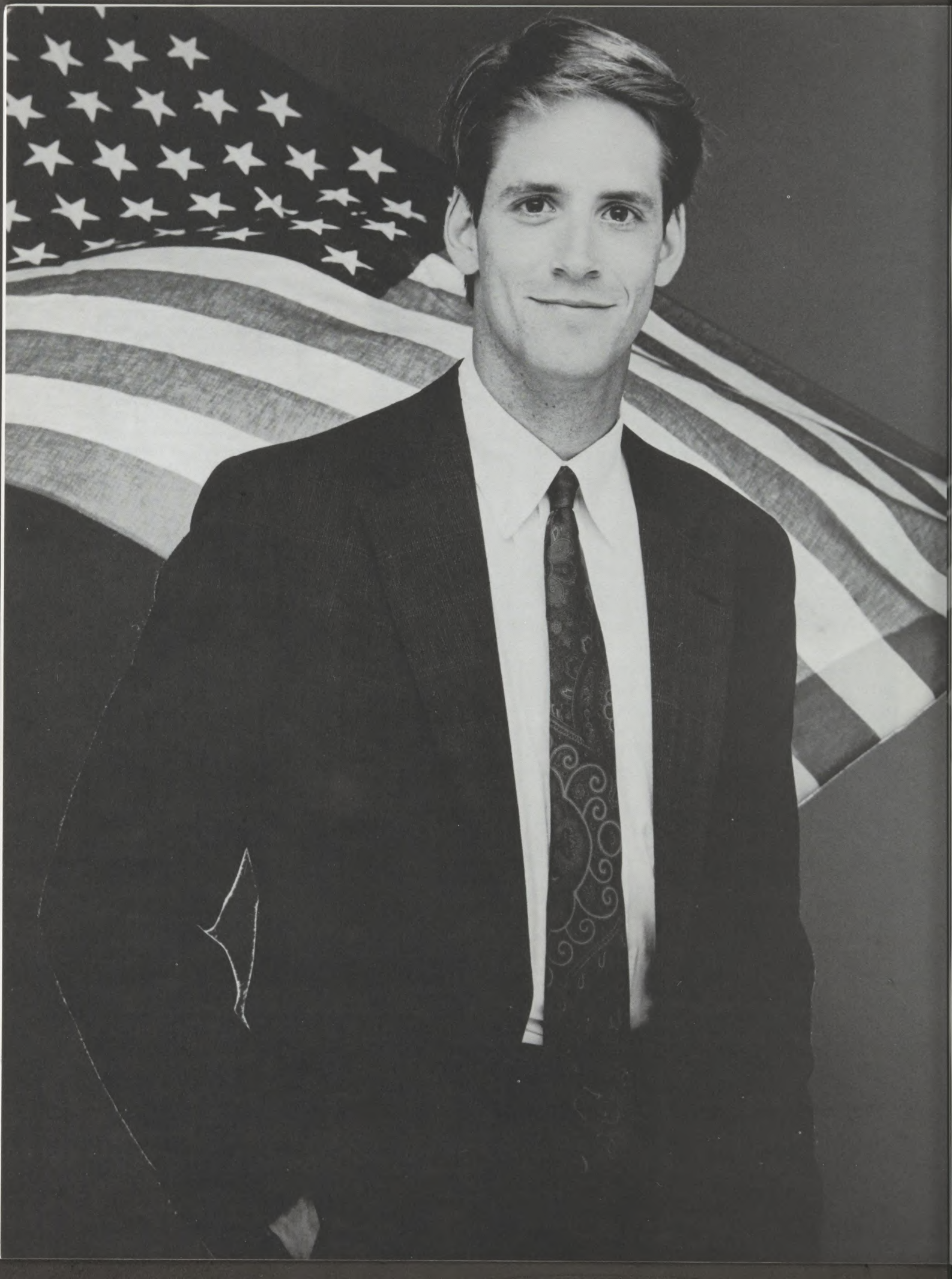
For her uncommon service to the College, Jeannette received the Rollins Decoration of Honor in 1943, and in 1954, the Algernon Sydney Sullivan Medallion. She was awarded the degree of Doctor of Fine Arts *honoris causa* in 1962, and in 1980, was presented, in appreciation, a gold pin with diamond at the annual Patrons' Dinner.

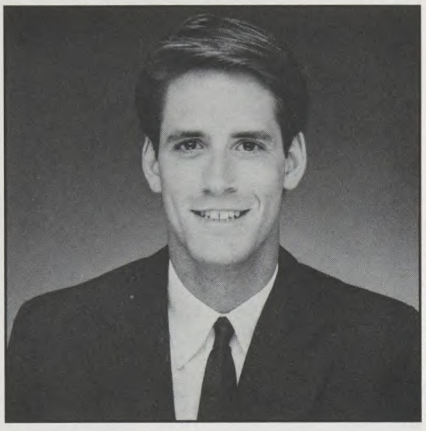
". . . a dear friend, whose example of compassion, care, and gentle generosity touched us all and shaped the modern history of Rollins College. Her influence is felt everywhere on this campus, where she will always be remembered as the First Lady of Rollins College."
—President Thaddeus Seymour

What's in a name? One woman's remarkable life.

Jeannette Genius Morse McKean
Gentle Lady. Business Woman
Philanthropist. Artist
1909-1989
®

Connie Riggs, formerly Assistant to the President of Rollins College, is a freelance writer living in El Cajon, CA.





BEVERLY BROSIUS

The Traveling Candidate

BY BOBBY DAVIS '82

Twenty-six-year-old Congressional candidate Bob Boyd hopes to beat the odds with his "motorhome" campaign.

Florida was once a bastion of the "Solid South," when Democratic candidates for political office had laughably little to fear from Republican opponents. In the 1950s, it was not uncommon for Florida to send eighteen Democrats and one Republican to Congress. In the wake of post-Vietnam social and political changes and a twenty-year Republican lock (except for Jimmy Carter) on the Presidency, however, Florida has developed a full-fledged two-party system. In fact, with the recent election of Miami Republican Ileana Ros-Lehtinen to Claude Pepper's seat, Florida Republicans in the House outnumber Florida Democrats eleven to eight. In 1990, an important player in the parties' struggle for supremacy in Florida will be Rollins' Bob Boyd.

Boyd graduated from Rollins in 1985 with a degree in history, received a law degree from Florida State University, and spent a year as a trial lawyer in Miami. But the young Democrat faces the biggest challenge of his life as he vies with incumbent Bill Grant to represent the largest Congressional district east of the Mississippi in the U.S. House of Representatives. If he wins, 26-year-old Bob Boyd will supplant 35-year old William Paxon of New York as America's youngest Congressman.

The seat for which Boyd will contest, the 2nd Congressional District, presents some peculiar problems for the would-be office-holder. It contains 25 counties stretching from outside Panama City in the west to the outskirts of Jacksonville in the east, from the northern border of Alachua and Citrus Counties in the south to the Georgia border in the north. The state capital, Tallahassee, dominates this poor and overwhelmingly rural district, and whoever wins the election will have to win Tallahassee and either the eastern or western counties. Yet only one candidate from Tallahassee has ever won the district. "Because it is so far-flung, it is hard to campaign there; many voters are not even accessible by television," explained Boyd. "And as a young lawyer from Tallahassee, I will have to deal with an 'image problem' among the rural constituents."

Boyd also faces an experienced candidate in Republican Bill Grant, a banker from the small town of Madison in Madison County. Grant won two terms to the state Senate, then, midway through his second term, ran for the U.S. Congress and won. He has a seat on the Agriculture Committee, which gives him some clout with his rural constituency. Moreover, the national Republican Party has identified this seat as a vital one, and plans to pull out the stops to help Grant get re-elected. Lee Atwater, George Bush's close and powerful friend, said the Republican National Committee will make the re-election of Bill Grant its number one priority in the 1990 election. Barbara Bush will probably make an appearance, and Dan Quayle sponsored a

Washington reception in May that netted $70,000. It is estimated that the Republicans will spend over a million dollars on the campaign.

Despite the heavyweight opposition and high stakes involved, Boyd has several important advantages. The first is Bill Grant himself. Grant was actually elected to office as a Democrat, then switched parties after he was elected. This did not sit well with many of the voters in the district, 85% of whom are registered Democrats. Moreover, by switching parties Grant lost any seniority he had built up, and thus, on the totem pole of seniority, stands exactly where Boyd will if elected. "I plan to run an aggressive, attacking campaign against the 'turncoat congressman,'" said Boyd. "My campaign slogan is 'A Democrat Today . . . and Tomorrow.'"

Though inexperienced politically, Boyd has deep roots and excellent connections in Tallahassee, providing a powerful base from which to launch his candidacy. He plans to draw on the many years of political experience of his parents: his father is a lobbyist and partner in the Tallahassee law firm of Hopping, Boyd, Green, and Sams, and served as campaign manager for Michael Dukakis's North Florida campaign; his mother, a professional political consultant, ran the North Florida Senatorial campaign for Buddy McKay, for whom Boyd served as an intern in Washington. Boyd's mother will also serve as his campaign director, and the county organizations she set up for Buddy McKay will be put to use for her son.

Boyd also has the good fortune of running unopposed for the Democratic Party's nomination. "State Representatives Randy Mackey of Lake City and Robert Trammell of Marianna were unwilling to give up their careers and family responsibilities to campaign, preventing a potentially party-killing primary," explained Boyd. The party can rally around a single candidate at an early stage, and Buddy McKay, who had a special position created for him as head of the state campaign committee, has pledged Boyd some state money.

Despite the obstacles against him, Boyd has an excellent chance to win. His youth and inexperience may even help him: his good looks, determination, energy, and enthusiasm are bound to impress many voters, and he has no voting record to defend. He is running in a district with an overwhelming majority of registered Democrats, against a candidate with an Achilles' heel that can be easily exploited. As Mark Peres '85, Boyd's campaign aide, said, "He's Bill Grant's scariest nightmare: a young person from Tallahassee who's politically connected and without political baggage, who will run an aggressive campaign."

As for the problem of geography, Boyd will attack it in a novel way. "I'm going to get a motorhome and live for a week in each county seat," he said. "I will live with the people, put a sign on the camper inviting people in, go to town meetings, go to fish fries, go fishing, walk through the community. I want to listen to what the people have to say, and bring their message back to Washington." Beginning in January, 1990, Boyd will spend six months doing nothing but traversing the small towns of north Florida, not only to shake hands and speechify, but to listen to the people and become familiar with their concerns. Since he can't outspend Grant and his allies, the motorhome campaign is the centerpiece of Boyd's efforts to outwork them.

"I'll live with the people, go to town meetings, walk through the community. I want to listen to what the people have to say, and bring their message back to Washington."

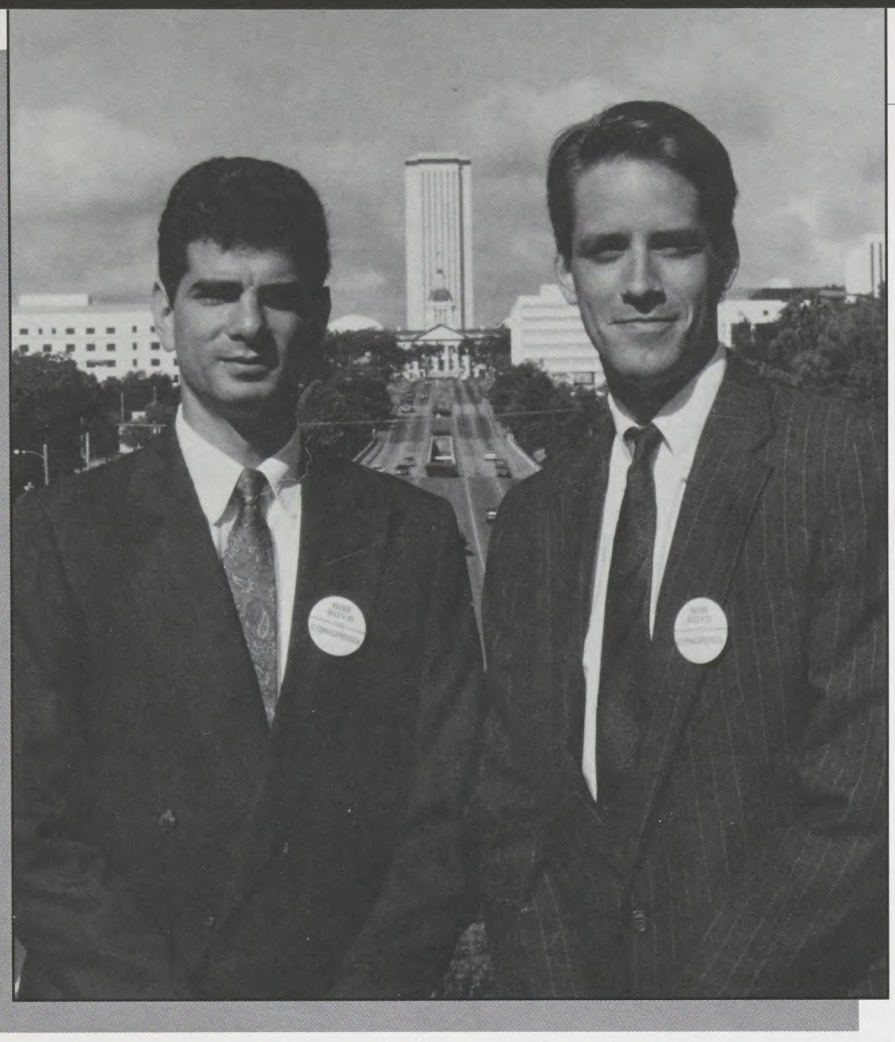
Close friends from Rollins form the backbone of Boyd's campaign staff. Mark Peres, currently a law student at Florida State University in Tallahassee, is one his closest advisers and is in charge of coordinating the raising of funds from Rollins alumni. Murray Sales '87, who is with Xerox in Detroit, with the assistance of Jim Sober '86, will coordinate fundraising among members of the Sigma Phi Epsilon Fraternity nationwide. Dave Morgan '85, head of the Trust Department for Southwest Florida for SunBank, will serve as campaign co-treasurer. Mike Korens '84, a lawyer with the Washington, D.C. firm of Arnold & Porter, will help raise money from Washington PACs and will advise on election law. Susie Rossomondo '87, Mike Tyson '85, and Orlando Evora '82, all students at FSU Law School, are also helping with the campaign. Boyd has asked former Rollins Public Relations Director Ober Tyus, who helped do advance work for Gerald Ford's presidential campaign in the Georgia counties bordering the 2nd District, to help out with strategy and advice for the counties along the Florida border.

A president and vice president of student government at Rollins, Boyd counts his college years as an important learning experience. "My experience in student government at Rollins taught me that to get anything done, you have to be very well organized, know how to delegate duties, and set up strong people in the right posts. The experience has been invaluable in helping me cope with all the little details of running a congressional campaign, and I have absolute confidence in the people who are helping me."

Boyd also plans to consult with some of his former Rollins professors on domestic and international political issues. "I will periodically meet with some of my former history and political science professors for information and feedback that will help me in preparing for debates," he said. "A candidate needs not only position papers, but smart people who will play Devil's advocate."

Boyd is running as a conservative Democrat, and is one of the growing number of the party members who believe the party's leadership has become too liberal, intellectually rigid, and out of touch with most voters. He stresses his strong family values, commitment to steady but carefully managed economic growth, and "'conservative' foreign policy that will project American power abroad to protect our interests and promote democratic values." His primary interest is foreign policy, and he hopes to work on the Subcommittee for Foreign Relations. Noting the number of Florida Democrats who voted Republican in the last three presidential elections, Boyd sees himself as "an alternative choice in their party, because I represent their values. They can vote for me without switching their party."

At the national level, Boyd has allied himself with the Democratic Leadership Council (and in fact is a member of the Democratic Leadership Network, the logistical arm of the DLC), formed in 1985 by Democratic elected officials



In his campaign for Congress, Boyd will lean heavily on his Rollins friends, such as campaign adviser Mark Peres '85.

who believed the party had become too liberal. Out of this organization sprang the Progressive Policy Institute, a think tank which aims to develop ideas and policy alternatives that can "rebuild a broad, progressive coalition." Mark Peres interned with the PPI this past summer.

Boyd and this group of Democrats are pursuing the elusive ideal of a consensus that will not only unite their fragmented party, but ignite new enthusiasm and patriotism among all Americans . . . hence their distaste for the interest group politics that were the heart of the New Deal coalition. They are seeking creative ways of alleviating the poverty and hopelessness of our underclasses, yet encouraging a reciprocal sense of civic obligation and personal responsibility. They support economic growth and free enterprise, yet seek to involve working people more fully in the organizations for which they work. And they will not allow their dedication to growth to conveniently blind them to the excesses and environmental damage of growth. They acknowledge (unlike many devotees of free enterprise) the powerful role the federal government plays in promoting and protecting business enterprise, yet do not pretend that government spending will cure all ills. And they want firm protection for civil liberties. Boyd plans to make freedom of choice for abortion an important issue in his campaign.

For all these broader concerns and ideals, Boyd, like all politicians, must concern himself with the practical problems of his district. These problems can be neatly summed up under the headings Environment, Agriculture, and Immigration. Farming and fishing are still the primary source of income for much of the district, and Boyd will have to develop some thoughtful agricultural policies. Yet he sees that future wealth will also have to come from other areas, such as phosphate production and space technology. "Future growth industries such as gas and waste holding facilities will provide jobs, but must be balanced against possible harm to the environment. I think the future for north Florida growth will be with 'clean industries' such as solar and computer chip technology and research." He wants managed growth, so as not to devastate the natural environment. Controversy has already erupted over plans to drill for oil in Apalachicola and Pensacola Bays (where most of the state's oysters are harvested) and plans for a Supercollider for nuclear research that would be built underneath the Apalachicola National Forest. Boyd is strongly against oil drilling in the Gulf and proposed plans to store nuclear waste in the district. "I want to preserve a balance between economic growth and environmental concern, and if I have to err, I would err on the side of environmental protection. But each case must be analyzed carefully," he said.

Immigration also presents special problems for Florida, explained Boyd. "Too much money is spent by Florida to pay for immigration; we should get more federal money since we're a main point of entry."

Thus Bob Boyd has girded himself for the hard campaign ahead. He recognizes that people will question his never having held office, but answers that his training as a lawyer was of immense value. "I talked to Sherry Walker (D-Waukeenah), a young lawyer who was elected to the state Senate last year and who works on the Corrections Committee with eight non-lawyers. She said that they are always looking to her for what to do when the staff attorney's not there. Who better to draft laws than a lawyer?

"I've handled million-dollar lawsuits and I've been under pressure," he continued. "I was a trial lawyer, which only ten percent of lawyers are. When you have an old man paralyzed in an accident, the suit that's going to support him for the rest of his life is the biggest thing in his life. That's a lot of pressure."

Whatever the outcome, the campaign is the beginning of Bob Boyd's political career. It's a high stakes campaign that many important people will watch closely, so Boyd could not be more fortunate in the timing of his "coming out." A strong showing even in a losing effort will signal his political potential to senior colleagues. As Boyd embarks on his journey in a rented trailer home, the future looks bright indeed. R

Bobby Davis '82 is an associate editor with Zelo magazine in Winter Park.

Many Happy Returns

BY THE
TAXWISE GIVING COMMITTEE

Have you unintentionally put the Internal Revenue Service on your holiday gift list? There is still time to reduce the 1989 tax bite and direct your presents where you really want them to go.

- You can give as much a $10,000 a year per person ($20,000 when a husband and wife join forces) without incurring a gift tax. This reduces current taxes because after the gift is made the income earned by the assets is taxable to the recipients rather than to you. Also, lifetime gifts may reduce your taxable estate, resulting in a further saving later on.
- Contributions of cash to a qualified charity are deductible up to 50% of your adjusted gross income. To be deductible in 1989, a check should be hand-delivered or postmarked not later than December 31. Gifts made via credit card, if charged in 1989, are deductible this year even though you are not billed until 1990.
- Donations of long-term (over one year) appreciated securities are an even better way to give than cash. If you sold the stock yourself, you would pay tax on the difference between the cost basis and the current market price. By donating it to charity, you avoid all the tax on the gain and deduct the present value.

If the stock has decreased in value, though, sell it yourself and then donate the proceeds. This gives a double benefit: a deduction for the loss and one for the charitable gift.

The effective date of a gift of securities is established by the postmark when the certificate is mailed or when you give instructions to a broker or trust officer to donate it from your account or when the certificates are hand-delivered to the charity.

Do not initiate the transfer of stock shares into the name of the charity yourself near the end of the calendar year because the process takes three to six weeks. This delay may move the date of the gift from this year to 1990. Instead, call the charity you wish to benefit or have your broker do it and obtain instructions on how to proceed.

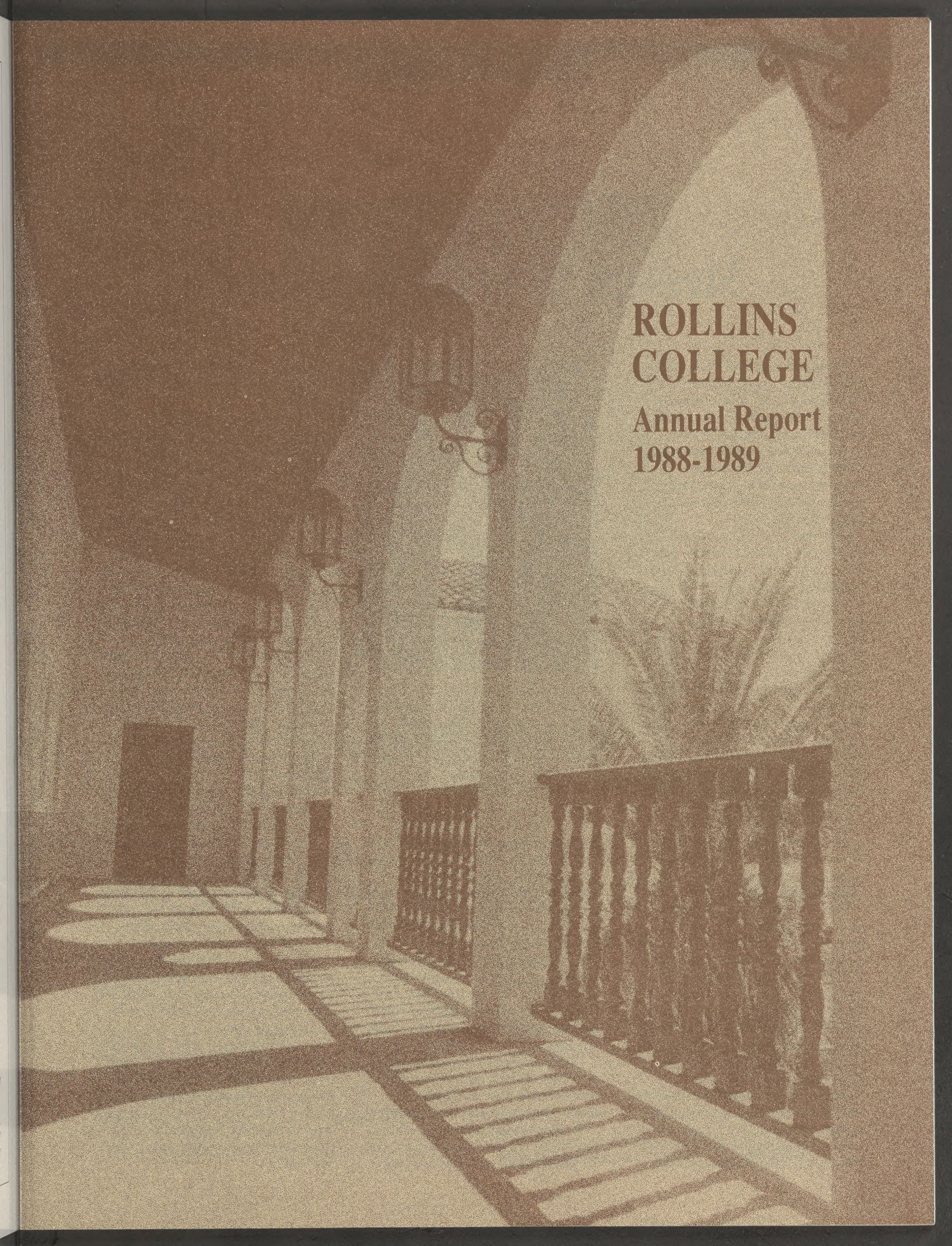
- If you qualify for Medicare and want to reduce or eliminate the surtax, consider a Rollins gift annuity. A portion of the payments is non-taxable, thus lowering your taxable income and the surtax. There is also a significant income tax deduction to further reduce your taxable income. Also, unlike municipal bonds, the non-taxable annuity income is not included in the base to determine the taxable portion of Social Security payments.
- If you own long-term, appreciated securities which pay low dividends and give them to the Rollins Pooled Income Fund, you will increase your income to the current 8% the Fund is paying, avoid paying tax on the gain you would incur if you sold the stock yourself to reinvest for higher income, and obtain a tax deduction as well.
- If you no longer qualify for a deductible IRA or would like to enhance other retirement plans, consider giving a "Charitable IRA." Your current tax deduction and the future income are based on the number of years you wait before the income begins. The longer the postponement, the higher the current deduction and the larger the future income. Meanwhile, the income accumulates tax-free, just as with a regular IRA.
- If you have decided to sell a vacation home or investment property, which does not qualify for the $125,000 exclusion from capital gains tax, you can donate it to Rollins instead. The College will sell it and invest the proceeds to pay you and/or your spouse income for life. You avoid paying tax on the gain and receive an income tax deduction.
- If you would like to continue living in your home and still obtain an income tax advantage, you can give the property to Rollins and retain life tenancy for yourself and your spouse. Not only is there a current income tax deduction, but the property is removed from your taxable estate.
- If you own a life insurance policy no longer needed for family protection, you can give it to Rollins, either on an outright or retained life income basis. If you continue premium payments, these are tax-deductible, too.
- Works of art, books, equipment, and other kinds of tangible gifts are usually welcomed by Rollins and other charities and produce a charitable deduction. With such gifts, however, be sure to inquire beforehand if the items can be accepted. When they are disposed of in less than two years, or cannot be used in the charity's work, there may be a reduction in your tax deduction.

When your charitable gifts exceed the annual deductible ceiling (50% for contributions in cash and 30% for those of appreciated property), you may carry over the excess for as many as five additional years, giving a total of six years. Charitable gifts to Rollins may be for current purposes, such as The Rollins Fund, the athletic program, scholarships, or books for the library. If the donor does not stipulate otherwise, those that pay life income are usually added to endowment after the deaths of the beneficiaries, thus helping to assure the future strength of the College.

By taking constructive action now, you will not only brighten the entire holiday season for family, friends, and the charities of your choice, but derive personal satisfaction and a tangible benefit when it is time to file your income tax return.

Further information about gifts of securities, life insurance, and gifts that will pay income to you and/or others can be obtained by writing the Taxwise Giving Committee, Rollins College, Campus Box 2724, Winter Park, FL 32789 or by calling us (407-646-2606). When asking about life income gifts, but sure to include the ages of the potential recipients.

Taxwise Giving Committee: Angus S. Barlow '69, CPA; Marion Haddad Brown '73, CPA; Christopher Clanton '68, Trust Officer; Sara Harbottle Howden '35, Civic Worker; Warren C. Hume '39, Trustee and Business Executive; Allan E. Keen '70, Real Estate Investor and Developer; Michael Marlowe '65, Attorney; Robert F. Stonerock '41, CPA; Harold A. Ward, III, Trustee and Attorney; Elizabeth Brothers, Associate Vice President.



ROLLINS COLLEGE

Annual Report 1988-1989

Message from the President

This has been a threshold year for Rollins College. Looking back, early guarantees of a successful close to our capital campaign generated excitement all year long. Looking forward, the same excitement drew our attention to the newly identified projects and academic needs of the years to come. Transition, adaptation and change marked the year past, and they will shape our future as we enter the decade of the 1990s.

Most notably, our physical environment was altered by new rooflines, illumination and landscaping. Last fall, a complete renovation of the Beal-Maltbie building created a spacious new office/classroom complex for the Environmental Studies Department at the main entrance to the campus. Pre-holiday dedication ceremonies for the Cornell Hall for Social Sciences became a special part of our annual birthday celebration in November. After years of "musical offices," faculty of the College's largest division moved into the newest offices. At the same time, the Johnson Center welcomed the last of our Park Avenue Building colleagues back onto campus—to a specially designed facility located adjacent to the Bush Science Center. The entire staff of the Psychology Department gladly took to new quarters that combine expanded laboratory and office space with the convenience of proximity to natural science classrooms, storage and computer facilities.

"Fiat Lux" became more than a motto in the last year, with nighttime athletic programs reaping the benefit. Intramural activities in the Sandspur Bowl moved from day into night with the addition of stadium lighting along the field's perimeter. Varsity tennis competition also continued well beyond sunset during the term, following the dedication of the six-court, fully-lighted Bert Martin Tennis Complex on the shoreline of Lake Virginia, next to the Enyart-Alumni Field House.

At ground level, beautification projects were conducted in close order drill with repainting, restorations and groundskeeping going on continuously throughout the year. At the close of the term, the Mills Memorial Center and

grounds had been completely fenced off in preparation for the "Walk of Fame" renovation. New display design, brickwork, and sod transformed the College Horseshoe and green into an outdoor showplace rightfully situated in the very heart of the campus.

In addition to new facilities for teaching, athletics and off-hours strolling, the past year has been marked by important social and curricular initiatives. Early in the year, the first all-day Student Summit meeting was called by the Dean of the College, who charged undergraduates with the task of coming up with their own ways of improving the social climate of Rollins. The project was considered critical enough to warrant the cancellation of classes, and the results were significant. A sharpened awareness of social issues on campus and around the globe motivated the majority of the student body to action over the course of the year and stimulated discourse in and out of the classroom.

Among a series of developmental initiatives begun in the past year was the move to shape an all-new adult education program—the Brevard Campus—from the former Patrick Air Force Branch of Rollins College. Following several years of planning, research and staffing, the popular program moved to larger quarters in Rockledge, revised its curriculum and began establishing a new presence for itself on the spacecoast.

Not as obvious as brick and mortar construction, this year's success in fund-raising for scholarships, faculty research and endowment brought an impressive and optimistic close to the five-year capital campaign. In 1988-89, The Rollins Fund reached its highest goal ever, with minutes to spare, and logged a $1.5 million total of unrestricted gifts on the final day of the fiscal year accounting period. The Kresge Foundation awarded one of its first major science initiative grants to Rollins, with the intent of assisting in major equipment purchases and capitalizing a corresponding maintenance endowment.

Yet, although 1988-89 ended on a positive and uplifting note, resting on our laurels must not last long. The thrill of surpassing our $33.8 million capital campaign goal is offset by the fact that our operational requirements and academic needs have kept pace with fund-raising levels nearly dollar for dollar. Institutional reviews have already identified a series of costly follow-up projects which must be funded to maintain our current level of excellence in the field of liberal arts education.

The need for a new dormitory becomes more and more pressing each year. In all disciplines, we must remain competitive and on the cutting edge of computer technology, both in our resources and instruction. The mental and physical well-being of our student body must be assured by access to athletic and recreation programs and facilities. Beyond physical needs, we share the nation's concern for making higher education, on the whole, affordable through generous scholarship and financial aid packages.

It is very clear that the 1990s will hold many more challenges for Rollins College, and that the past year's successes will soon fade. Yet, with the continued good faith and support of the many friends listed in the following report, we are certain to clear the hurdles of the next decade and become the College we aspire and deserve to be.

The Rollins Fund

Total Giving Report
1988-1989

Alumni	$685,572
Friends & Grandparents	225,553
Parents	200,865
Corporations	218,681
Foundations	147,300
Associations	7,268
Bequests	15,150
Total Rollins Fund	**1,500,389**

Other Gifts

Advanced capital gifts (Cash, securities, pledges, trusts and life income agreements)	$5,843,200
Gifts and Grants for Current Operations (Restricted)	2,100,327
Gifts-in-kind	141,711
Total Other Gifts	**8,085,238**
GRAND TOTAL	**$9,585,627**

ROLLINS COLLEGE
REVENUES and EXPENDITURES for FISCAL 1988-1989

(Unaudited)

Revenues:	Amount	Percent
Tuition and fees	20,784,213	59.6%
Auxiliary enterprises	6,953,746	20.0%
Private gifts and grants	3,027,917	8.7%
Endowment and trust income	1,791,948	5.1%
Government grants and contracts	1,005,954	2.9%
All other sources	1,281,323	3.7%
Total revenues	**34,845,101**	

Expenditures:		
Instruction	12,983,365	37.4%
Auxiliary enterprises	6,362,888	18.3%
Institutional support	3,875,757	11.1%
Student services	3,520,214	10.1%
Student aid	3,245,949	9.3%
Plant operations and maintenance	2,582,010	7.4%
Academic support	1,922,734	5.5%
Public service	319,923	0.9%
Total expenditures	**34,812,840**	

The Rollins Fund Report

A message from:

Allan E. Keen '70, MBA '71

National Chairman
The Rollins Fund

As I step down from two-years as Rollins Fund National Chairman, I look back over the statistics to see where the successes were and what needs to be improved on in the future.

SUCCESSES:

- Taking figures from the end of the 1984-85 campaign and comparing them to the final numbers as of May 31, 1989, total Rollins Fund gifts have increased from $990,736 to $1,500,389...**a growth of 51.4%**
- Alumni gifts have risen from $370,236 to $685,572...**up by 85%**
- Gifts from parents have surged from $90,047 to $200,865...**a remarkable 123%**
- The Reunion Giving Program, started in '85-'86, touted a class-high total of $22,716 in dollars raised by the Class of '61; the highest percentage of participation was achieved by the Class of '36 with 85%. Since that time, three consecutive 50th Reunion classes have achieved 100% participation, and this year the Class of '39, with only 47 members, broke all previous dollar records, **raising an incredible $60,085!**

These are all superb accomplishments, attributable in large part to the greatly increased numbers of committed volunteers. My greatest thanks go to the Parents Committee and Reunion Committees of the past four years, who have done so much.

As we enter the post-campaign years, the focus returns to Annual Giving as the single most important fund-raising area for Rollins. We know that there are still many capital needs that must be addressed, but the unrestricted funds for the College's daily operations play an extremely important role if we are to maintain a balanced budget and good fiscal health.

In order to achieve even greater Rollins Fund goals, we must ask *more* of our alumni, parents and friends to share the responsibility. One goal of the capital campaign that was *not* met was to increase alumni participation to 50%. Even though close to 45% of our alumni did contribute at least once in the past four years, the highest rate in any single year was 34%, achieved in 1985-86. In the past two years, the percentage has dropped, even though more dollars have been raised. A small number of alumni are carrying a major portion of the annual alumni goals. It should be time for *all* Rollins alumni to assist in the stewardship of our alma mater.

The future of Rollins College is in our hands. I call upon each and every person whose life has been touched by this very special place to do his or her small part to protect and sustain it.

The goal for the 1989-90 Rollins Fund is $1.6 million, and if we all pull together and contribute whatever amount is possible, this goal will be reached by next May 31. Please join me and stand up to be counted in the 1989-90 fiscal year.

Thank you for your continued support and interest.

Reunion Giving 1988/89 Final Report

Class	Goal	Raised	Participation	1987-1988	
1934	$10,000	$13,930	49%	$7,536	29%
1939	50,000	60,085	100%	20,945	56%
1944	5,000	5,190	65%	2,015	32%
1949	10,000	8,473	45%	6,076	42%
1954	10,000	12,860	28%	6,063	26%
1959	10,000	15,600	39%	6,985	33%
1964	25,000	19,385	36%	19,133	38%
1969	35,000	27,067	39%	16,221	38%
1974	15,000	12,175	33%	9,312	35%
1979	10,000	7,745	34%	3,339	24%
1984	5,000	4,575	22%	3,540	21%
Totals	**$185,000**	**$187,085**		**$101,165**	

REUNION ROUND-UP 1989

The Rollins Fund Reunion Giving Program set several new records in 1989. For the third consecutive year, the 50th Reunion Class reached 100% participation of its members. Additionally, the Class of 1939 set an all-time high record of dollars raised by a single class—**$60,085!**

Five of the eleven Reunion Classes surpassed their dollar goals: 1934, 1939, 1944, 1954 and 1959, and the overall Reunion Goal of $185,000 for all classes was surpassed. Although the other Reunion classes did not reach their goals, **all** of them did raise significantly more dollars than in the previous year!

The Reunion volunteers who gave of their time and energy to accomplish these feats are:

Class of '34

Eugene "Bud" Coleman, Mary Rogers Grenier, Thomas P. Johnson, and Becky Coleman Wilson

Class of '39

Under the Leadership of Chairman George Fuller, Class Agent Francis Daniel Divine, and Special Gifts Co-Chairs William Webb, Warren C. Hume and Augusta Yust Hume, a Challenge was amassed, which increased gifts of classmates up to $25,000. Other members of the Reunion Committee were Leigh Davis Barr, Richard Camp, Don Cetrulo, Thomas Costello, Arlene Brennan Gildersleeve, Robert Hayes, Jarratt Smith Maughs, Eleanor Roe McFee, Bruce McCreary, Peggy Whiteley Parker, Eloise Arnold Pinkerton, Walter Royall and Ruth Hill Stone.

Class of '44

Tryntje Van Duzer Stephen, Barbara R. Cheney, J. Richard Sewell

Class of '49

Joseph A. Friedman, Benjamin Aycrigg

Class of '54

Donald B. Weber, Marie Perkins Lloyd, Faith Emeny Conger, Bruce Lee, Sue Rozier MacDonald

Reunion Giving Awards 1988-89

A. Classes with the highest percentage of participation in The Rollins Fund:

Class	%Participation
1939	100%
1944	65%
1934	49%
1949	45%
1959	39%
1969	39%
1964	36%
1979	34%
1974	33%
1954	28%
1984	22%

B. Young Alumni Classes (5th - 20th Reunions) having the greatest increase in dollars to The Rollins Fund:

Class	1987-88	1988-89	Increase
1969	$16,221	$27,067	$10,846
1979	$ 3,339	$ 7,745	$ 4,406
1974	$ 9,312	$12,175	$ 2,863
1984	$ 3,540	$ 4,575	$ 1,035

C. Classes increasing the percentage of participation for The Rollins Fund between Reunion (April 7) and the fiscal year end (May 31):

Class	at Reunion	May 31	Increase in %
1939	59%	100%	41%
1944	44%	65%	21%
1934	31%	49%	18%
1969	29%	39%	10%
1974	24%	33%	9%
1979	27%	34%	7%
1964	30%	36%	6%
1949	39%	45%	6%
1959	34%	39%	5%
1984	19%	22%	3%
1954	26%	28%	2%

Class of '59

Lawrence L. Lavalle, Jr., Lowell A. Mintz, Lorraine "Rainey" Abbott

Class of '64

Virginia Sands Casey, F. Duane Ackerman, Catherine Wilson Lloyd

Class of '69

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Class of '79

Cindy Grant Pallatino, Marc B. Bertholet, Mary Anne (Mimi) Stefik

Class of '84

Nancy L. Brown, Scott A. Siegel, Christine S. Dutter, Dana L. Ballinger

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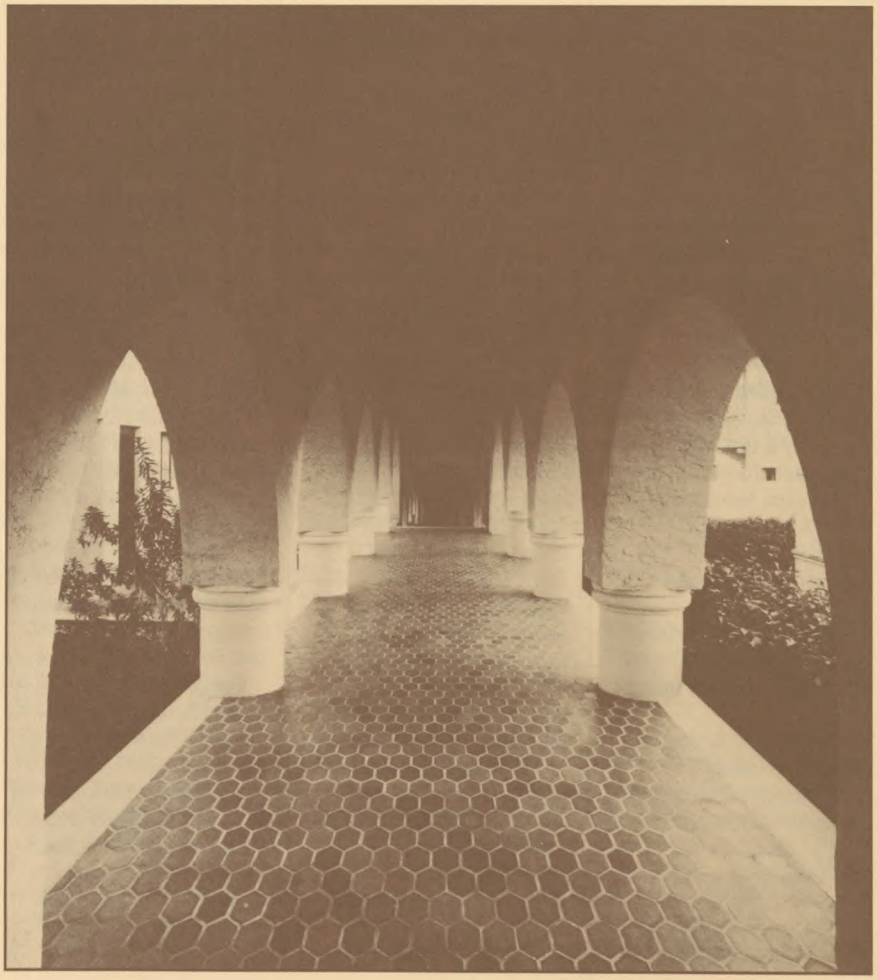

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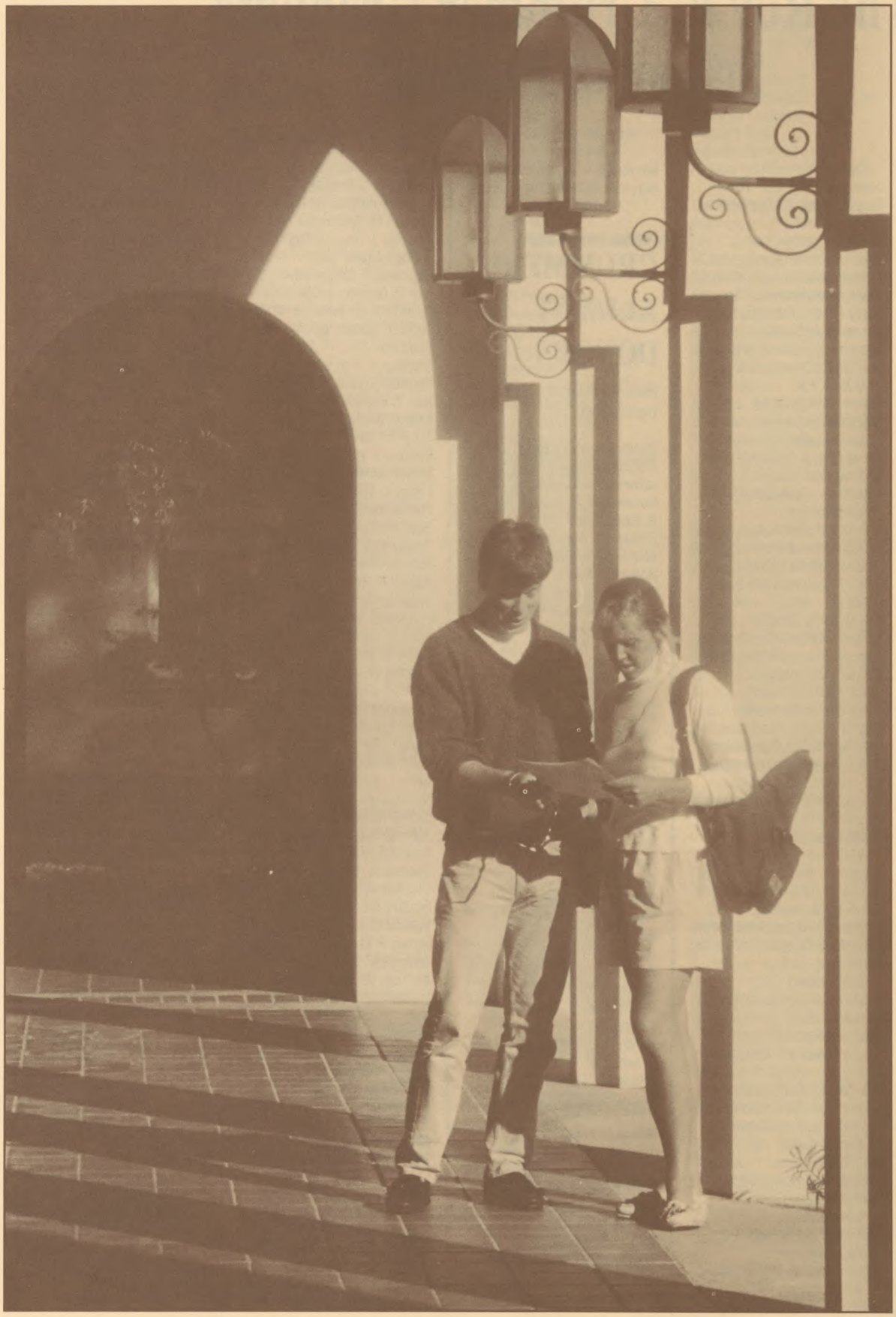

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ALUMNI GIVING REPORT

CLASS BY CLASS SUPPORT

CLASS	NO. OF ALUMNI	NO. OF DONORS	TOTAL GIFTS	% PARTICIPATION
1910-33	244	98	31,390.50	40
R-34	**44**	**23**	**13,930.00**	**49**
35	50	21	16,115.00	42
36	52	16	4,580.00	31
37	40	22	7,440.00	55
38	60	27	3,210.00	45
R-39	**47**	**47**	**60,085.00**	**100**
40	51	13	2,605.00	25
41	63	27	6,940.00	43
42	50	23	6,515.00	46
43	51	18	4,885.00	35
R-44	**48**	**31**	**5,190.00**	**65**
45	57	15	4,627.50	26
46	61	21	2,990.00	34
47	82	21	7,195.00	26
48	101	34	3,337.50	34
R-49	**127**	**57**	**8,473.00**	**45**
50	135	46	11,765.20	34
51	119	54	12,055.50	45
52	118	45	12,929.00	38
53	106	30	5,332.00	28
R-54	**102**	**29**	**12,860.00**	**28**
55	99	34	26,179.70	34
56	91	27	4,645.00	30
57	121	35	7,027.20	29
58	106	27	9,140.38	25
R-59	**108**	**42**	**15,600.00**	**39**
60	104	38	4,820.00	37
61	125	43	13,922.87	34
62	114	37	5,882.50	32
63	125	31	4,720.00	25
R-64	**183**	**65**	**19,385.00**	**36**
65	148	55	6,205.00	37
66	166	49	10,852.25	30
67	138	51	8,467.50	37
68	209	68	25,795.00	33
R-69	**154**	**60**	**27,067.00**	**39**
70	150	47	17,134.00	31
71	171	38	7,197.50	22
72	161	40	13,965.00	25
73	154	39	5,790.00	25
R-74	**198**	**65**	**12,175.00**	**33**
75	220	51	6,487.50	23
76	229	74	9,302.50	32
77	233	53	4,787.50	23
78	270	54	21,240.00	20
R-79	**226**	**76**	**7,745.00**	**34**
80	242	50	4,525.50	21
81	224	57	3,983.00	25
82	256	58	4,017.50	23
83	289	58	3,588.75	20
R-84	**265**	**58**	**4,575.00**	**22**
85	260	40	3,214.25	15
86	288	54	3,322.50	19
87	274	58	2,125.50	21
88	274	38	1,145.00	14
89	325	67	1,132.50	21
Total	**8511**	**2455**	**571,613.10**	**29**

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Holly Rogers Loomis '72
J. Jay Mautner '61
Edward E. Maxcy '66
Leslie B. McGuire
Sandra B. Phillips
Dr. and Mrs. Thaddeus Seymour '82A (Polly Gnagy '85)

Class of '90
Christopher D. Blau
Susan Probasco Geisler '68, in honor of Kellee Johnson
Sandra L. Gross

Willing Donors

In 1988-89, Rollins was the grateful recipient of legacies from alumni and other friends, totaling $712,237. In addition to cash distributions, the College received bequests in the form of books and manuscripts which will benefit the academic program and enhance the archives collection.

Anonymous Alumnus **$562,361**

Although living at a distance from the College for most of his life, this graduate kept in touch through attending Rollins events held in his area and making regular visits to campus. His legacy consisted of the residue of a trust, after various bequests to other heirs had been satisfied. It will be added to the College's endowment, thus perpetuating generous lifetime gifts from the donor.

Alice Portner Bowling '27 **$12,435**

Mrs. Bowling's legacy was designated for scholarships for deserving students majoring in science. She also made will provisions for the University of Miami Medical School, her church, two Masonic Organizations and a local thrift shop. Mrs. Bowling taught science and mathematics for many years and was active in community affairs: co-organizer of a Girl Scouts troop, founding president and a trustee of the Naples Community Hospital Auxiliary, first chairman of the Naples Welfare Association and the Democratic Women's Club and founder and first president of the Southwest Florida Ostomy Society.

Christopher Davis '54 **$28,021**

Mr. Davis's unrestricted bequest came from the proceeds of life insurance policies. He was a native of New Jersey and returned to his home state after graduation. While at Rollins, he majored in psychology and was active in a variety of campus organizations: Knowles Memorial Chapel ushers, Glee Club, Welcoming Committee, Lambda Chi Alpha, which he served as social chairman and secretary, and Student Council.

William E. DeCourcy **$2,500**

Mr. DeCourcy's legacy establishes an endowment, the income from which will be awarded annually to a graduating senior student of music at Rollins. During his lifetime he provided annual music awards for students of music in memory of his wife. Mr. DeCourcy's will established a charitable remainder trust, from which a relative received income for the rest of her life. After the death of this beneficiary, the trust principal was distributed to Rollins and other charitable organizations, which the testator had supported during his lifetime. Such a provision is an excellent estate planning tool, for it removes assets from the taxable estate, benefits relatives and friends during their lifetimes and ultimately perpetuates the donor's interest in favorite charities.

Susan Anne Heller '74 **Books**

Miss Heller left her science fiction collection, consisting of over 700 books, to the College. This was warmly welcomed by Professor Twila Papay, who teaches a course in science fiction in the English Department. After majoring in mathematics and philosophy at Rollins, Miss Heller earned an M.S. in computer science from the University of Arizona where she subsequently taught that subject.

Albert D. Lawrence **$1,714**

This unrestricted bequest is a partial distribution from the estate of Mr. Lawrence, husband of Harriet Buscher Lawrence '34. He left ten percent of the residue of his estate to Rollins and nine other charities in which he and Mrs. Lawrence were interested.

Jane P. Long **$25,000**

Mrs. Long was the mother of James Long '64. She was a generous donor to the Rollins Fund during her lifetime and perpetuated her interest in the College in her will. This final distribution from her estate was directed to equipment for the Audio Visual Center of Mills Memorial Center, for which an earlier distribution was also designated.

Virginia Quantrell '39 **$17,385**

This final distribution from Miss Quantrell's estate brings her total legacy to $39,885. She left ten percent of her residuary estate to Rollins, requesting but not directing that it be used for an endowed scholarship in music, preferably for the benefit of students who have talent in singing. Although she was a talented singer herself, and the College's music program was dear to her heart, Miss Qunatrell expressed her wishes as a request, which the College will follow if possible, while giving it the flexibility to allocate the income for other purposes if no need in music exists.

Maxeda von Hesse '35 **Books and Memorabilia**

Miss von Hesse followed in her mother's footsteps and became a noted speech teacher. Her career spanned over 50 years and her pupils included many well-known politicians and business executives. Miss von Hesse's legacy included the "Study Manual for the Von Hesse Course in Personality and Power through Effective Speech" and other documents pertaining to her life's work.

Joanne Woolley **$50,000**

Miss Woolley's bequest will establish an endowed scholarship fund to be name for her grandfather, Edward H. Brewer, who served as a trustee of Rollins from 1900-1915, and from 1916 until his death in 1924. She also made generous will provisions for the Winter Park Public Library, of which she was a consistent supporter, and the Winter Park Memorial Hospital, where she served over 4,000 hours as a member of its Auxiliary. Miss Woolley's will was an extension of a family tradition and her own lifetime interests.

Rollins College Annual Report, 1988-1989
Produced by Sandy Phillips, Linda Mojer '84, and Mary Wismar-Davis '76

Colleges will be strong and serve best as they commit themselves to the quality of their education. Some will not be up to the task and they will fail; others will be timid and will falter. But Rollins College enjoys a tradition of academic excellence which has characterized education here from the very beginning and we have reason for confidence.

—Thaddeus Seymour
1978 Inaugural Address, Rollins College

Retirement Beckons to Seymour

BY MARK ANDREWS

President's 12 years helped Rollins grow

Thaddeus Seymour, who helped build Rollins College's reputation as a nationally-respected liberal arts school, announced he will retire as president next June.

The lanky, congenial administrator, whom students often call "Thad," has headed the 104-year-old college since 1978. After a yearlong sabbatical for "reading, writing, and refreshment," he plans to return to Rollins to teach English literature in the fall of 1991.

Seymour, 61, said the school needs new leadership as it enters another phase of growth. This summer, Rollins finished a five-year drive to raise money for new buildings and other improvements.

During his presidency, the school shed its image as a fun-in-the-sun school for the rich and earned national attention as one of the country's best small colleges. In 1986, *Time* magazine called it one of the nation's "nine nifty colleges." Last fall, *U.S. News & World Report* listed the school among America's top 10 "comprehensive colleges."

An amateur magician, Seymour said the time is right to step from the limelight. "The magician in me knows the time to get off the stage is when people are saying, 'Where did the rabbit go?' instead of 'I saw where it went,'" he said.

When he came to Rollins from the presidency of Wabash College in Indiana, Seymour said he expected to stay 10 years. The average tenure of a college president in the United States is five to seven years.

Trustees and others said Rollins is a much stronger college today—finan-

He seized the day at Rollins

Sentinel Editorial

When Thaddeus Seymour became president of Rollins College in 1978, he already had sterling credentials as an academic leader. He was a fine scholar in English literature, and he had worked his way up the administrative ranks to the presidency of Wabash College in Indiana.

In a sense, he and Rollins were waiting to challenge each other.

The beautiful campus in Winter Park had great potential, but it labored under its reputation as a party school. To avoid the financial problems that plagued many private colleges, Rollins needed to raise money. More important, however, it needed a clearer sense of its mission.

Under Dr. Seymour, Rollins achieved both of those goals. Indeed, accomplishments exceeded expectations. When he retires after this academic year, he will join the select company of presidents who have shaped distinctive eras in the College's long history.

Dr. Seymour arrived with an ambitious agenda. He wasn't satisfied just to improve Rollins. He declared that it would soon become one of the "finest small colleges in the country."

It is a tribute to his style and intellectual commitment that Rollins now enjoys just that kind of reputation, as evidenced by its prominent place on various lists of prestigious schools. In rising to Dr. Seymour's challenge, the College demonstrated anew the powerful attraction of a sound liberal arts approach.

Dr. Seymour correctly insisted that quality sells a small college. To achieve it, he raised entrance standards, strengthened the curriculum, and secured better salaries for professors.

Meanwhile, he remained faithful to Rollins' traditions of academic innovation and mischievous fun. He set just the right tone for a school that wanted to be serious without taking itself too seriously.

Following the retirement announcement, one of the people who hired Dr. Seymour remarked, "He knew where to lead the College."

Yes, and also knew how to lead it well.

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cially and academically—than before Seymour arrived. "Rollins has come a long way in the decade-plus in which Thad has led the institution," said Trevor Colbourn, who retired last spring as president of the University of Central Florida and is also taking off a year before returning to the classroom.

During Seymour's tenure, Rollins has nearly tripled its endowment to more than $30 million and conducted the most successful fundraising campaign in its history. Standards for undergraduate admission rose, a graduate business school was accredited, and a new evening program for adult studies was established.

The College built the $4.7 million Olin Library in 1984. Since then, it also has constructed the Cornell Hall social sciences building and a research and classroom building for its psychology programs.

"He's left a good momentum for another president to build on and that's the mark of a good leader," said R. Michael Strickland, Vice Chair of the Board of Trustees and head of the capital fund drive. Strickland said Seymour built on the work of his predecessors, former presidents Jack Critchfield and Hugh McKean.

Soon after Seymour arrived, he directed a planning committee to study the College's long-range needs. That effort led in 1984 to a campaign to raise $33.8 million in five years. When it ended early this summer, the school had raised $36.3 million for construction, new equipment, scholarships, and faculty endowments, plus another 7.7 million in restricted gifts.

To help reaffirm the school's liberal arts tradition, Seymour took the bold step of terminating its undergraduate business program in 1980—a time when business was growing in popularity as a field of study.

"It was always a good college, but not one that had the focus internally and the recognition externally that Thad has brought," said trustee John Fuller, who heads the Consortium for the Advancement of Private Higher Education in Washington.

This year, Rollins enrolled 2,500 students from 40 states and more than a half-dozen foreign countries.

Upon retiring his post after next year's commencement, Seymour said he will travel to England where the roots of his academic field lie and where he will explore connections between history and literature.

Seymour said he and his wife, Polly, intend to make Winter Park their permanent home. He said he will probably teach for two years, then retire from the faculty. He also may do some consulting on education management issues.

Fuller said the search for a new president will give trustees a chance to "think carefully about the direction the College should take in the next decade."

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BEVERLY BROSIUS

When Sue Carson Farmer '74 returned to Rollins this summer as a student after 15 years, she found that old habits die hard.

Rollins Revisited... Or You *Can* Go Home

BY SUE CARSON FARMER '74

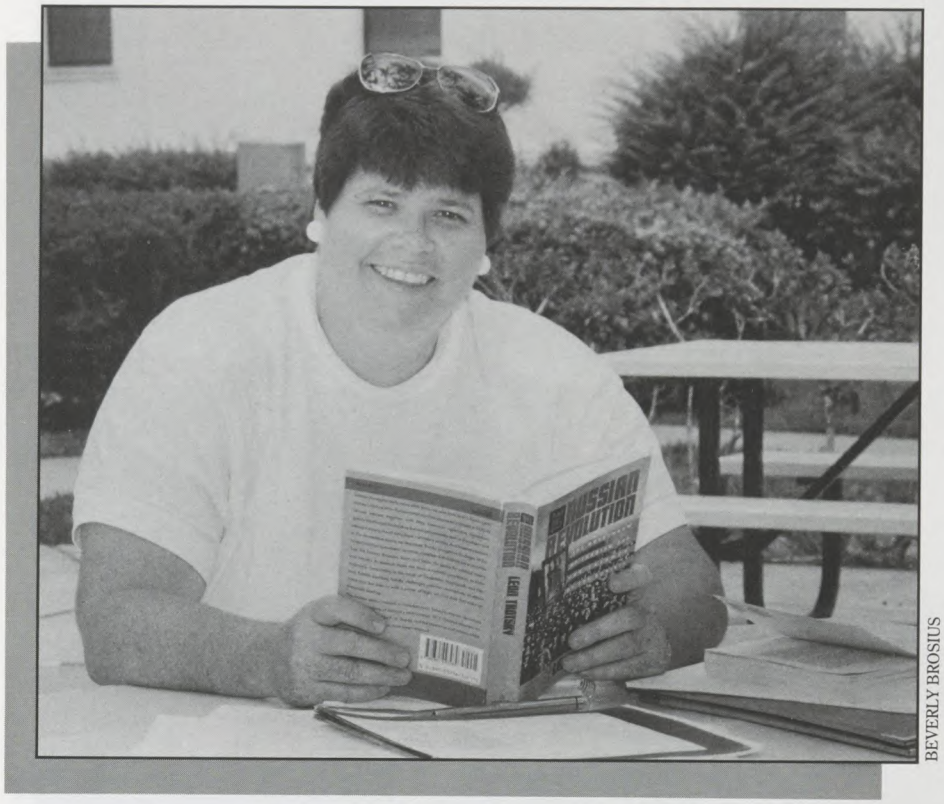
"You really want me in your class again?" was my response when Charley Edmondson phoned to tell me I'd been selected as a participant in his NEH Summer Seminar.

Recollections of my performance in his classes as an undergraduate history major included taking frequent naps in his 8 a.m. "Western Civ," designating Denis Diderot as the Bastille's champion consumer of swill on an exam, and requesting term paper extensions on a regular basis. But the three-page essay I wrote in application for the NEH seminar "The Russian Revolution in Memoir History" must have had its moments of brilliance. So, after a fifteen-year absence from the hallowed halls, I returned to Rollins as a student.

Of course, I walked in late the first day. I'd misjudged the driving time between Tampa and Winter Park. Those of you who recall, with fond memories, Knowles Hall will be pleasantly surprised at the splendor of Cornell Hall, the new home of the social sciences. The most striking difference is that there are no rat fumes permeating the ceiling (in fact, the rats now have sumptuous accommodations in the animal behavior lab at the new Johnson Center).

There were fifteen of us who for five weeks would learn everything we ever wanted to know about the Russian Revolution . . . and more. Like typical Rollins students, we were a diverse group: teachers coming from New York, Iowa, Idaho, Wisconsin, New Mexico, Kansas, Louisiana, California, and Florida. Of course, our student status would not have been "official" without one of those wonderful Rollins mugshot IDs (which don't improve with age). They are now bar-coded so they can be used to check out books from the Olin Library.

Ah, the library! It is a massive change from Mills. I can almost forgive Rollins for demolishing Knowles to erect this impressive edifice. Alas, there are no stacks. Instead, you find yourself in an almost palatial setting: comfortable chairs, a computerized card catalog



BEVERLY BROSIUS

(which I could never get to work!), and lots of light. You can go up to the tower to read while enjoying a 360-degree bird's-eye view of the College and its environs. On the down side, fines are up (25 cents a day) and they bill them to your college account (I'd probably still be paying off the late fines from the books I used for my senior independent study).

I ended up spending a fair amount of time in Olin—I've found that as I've aged, I require quiet for concentration. I used to be able to work through tennis ball fights in the Phi Mu house or the blare of stereos from Elizabeth Hall. The material Charley ("Don't call me Chuck") had chosen for us required intense concentration. Trying to understand Leon Trotsky's philosophical discourse on the art of insurrection is not an easy task!

I got caught in the Student Union during one of those afternoon monsoons. We used to crowd there between classes, checking mail, getting a Coke, or meeting friends. Now it looks like an empty cavern. The mailboxes have been moved to the basement of Mills, and there's only one Coke machine. I can vividly remember an all-night study session we held there for Jack Lane's "Depression and New Deal" class. It seemed everyone in the class passed through there at one time or another. We read aloud lecture notes and tried to figure out probable essay questions. At about 3 a.m. we adjourned to the Pancake House for sustenance and massive doses of coffee. Then, at 9 a.m., we wandered into Jack's class, glassy-eyed with coffee cup in hand, ready to do battle with blue books.

The offices of Campus Security are now in the Student Center, and yes, Gloria's still wandering the campus handing out tickets. She and I reminisced about the good ol' days of Captain Cullifer. One night Peter Turnbull and I accompanied "Cap" on his night rounds. We noticed a neon beer sign in a window of Holt Hall and momentarily contemplated confiscating it and putting it in Dean Pease's window in Carnegie Hall. Cap knew all the great vantage points for catching visitation violations. Now the dorms are co-ed.

The history department has changed very little in fifteen years. The guys are all still there: Jack, Barry, Gary, and Charley. Charley still gives notes at the rate of three full pages an hour, and yes, he did manage to "throw the baby out with the bath water" in at least one lecture. I found I'm still welcome to stop by their offices and chat—although these days the conversation tends to focus on children, the state of public education, and the fate of Rollins grads from my era.

I once said that if I ever had the opportunity to go back to school, I'd be a more conscientious student. Well, I started out with good intentions, but old habits die hard. I found myself finishing reading assignments minutes before class and writing a week's worth of journal entries on weekends. You could tell when a group of us had gone out to Harper's the night before—we had very little to contribute to the next day's discussion.

They were tearing up the Horseshoe while I was there—preparing it for beautiful new landscaping. The plan is to hold more campus activities on the lawn, bringing faculty, staff, and students together. Remember the cookouts on the library lawn? They'd roast a whole hog and bring out steamship rounds of beef and huge bowls of shrimp. Henshaw and I would take turns replenishing our shrimp supply; the Guild House would crank up the tunes; professors would stop by; life was good.

As you read this, I'm back in the "real world," teaching 150 "gobblers" at Turkey Creek Junior High. While sitting through my first faculty meeting back in August, I decided I'd rather be in Petrograd with Kerensky and co.!

It was good going back to the old stomping grounds. I discovered I can still have an intelligent discussion with adults on topics other than discipline problems. After a day or two I could understand, without the aid of a dictionary, what Charley was saying. And I found Rollins still feels like home, despite all the changes.

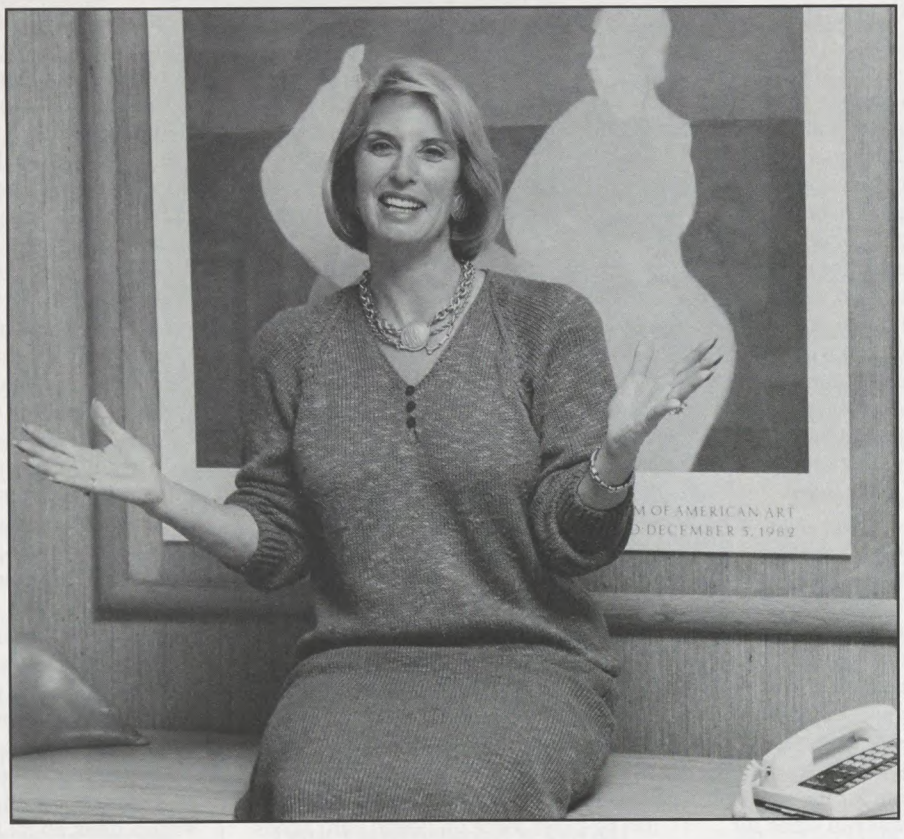
As I drove out of Winter Park after our final session, I saw Mrs. Behre on a park bench on Park Avenue. You'll remember her as the guardian of chastity of the maidens of Elizabeth Hall. It somehow seemed an appropriate end to my latest adventure at Rollins, seeing one of the first people I met there.

P.S. Another good thing came out of this experience: my husband rediscovered the joys of doing laundry and keeping track of two active six-year-olds. I feel I'm now more appreciated for my proficiency as a working mother! R

Sue Carson Farmer '74 teaches social studies at Turkey Creek Junior High School in Plant City, FL and is the mother of 6-year-old twins.

Andrea Eliscu: Marketing Marvel

BY LORRIE KYLE RAMEY '70



BEVERLY BROSIUS

If you could package energy, Andrea Eliscu would be marked "Turbocharged."

A self-described "visionary," Eliscu was born and raised in Chicago. After training at Michael Reese Hospital and Medical Center, School of Nursing, the newly graduated, newly married R.N. moved east with her medical student husband when he began his residency in Boston. Before being recruited for the inaugural surgical and respiratory intensive care unit at Beth Israel Hospital, Eliscu was a nurse at Massachusetts General Hospital. In 1969, her husband was transferred to the Naval Training Center in Orlando, and she joined the nursing staff of Orlando Regional Medical Center. When Edward Eliscu's two-year tour of duty was coming to an end, the Eliscus realized they didn't want to leave Central Florida, so he accepted a position at O.R.M.C.

In 1974, Eliscu decided to take a sabbatical from full-time nursing. She offered to work on a new type of fundraiser for the American Cancer Society: a charity tennis tournament. It was such a success that Eliscu was invited to become more involved with the management of the tennis club. She began working in exchange for tennis lessons and sports clothes. Ultimately she found herself arranging tournaments and meeting and dealing with tennis professionals like Rod Laver.

After four years, she felt she wasn't spending enough time with her two children, Adam and Alicia, so she decided to devote all of her attention to her family. She quickly discovered there were too many hours in the day, however, so Eliscu decided to go back to school and pick up the remaining courses required for her B.S.

Tired of filling out forms which put R.N. at the bottom of the educational ladder, Eliscu felt she was not receiving the recognition she deserved because she did not have a bachelor's degree. "I've accomplished so many things—I've worked in the health care industry, I've worked in the private sector—and yet on a piece of paper, I look like I'm a dummy. I said, 'I don't want to look that way.' I have more."

Eliscu found the return to school in her thirties more meaningful than her

What does a Rollins College honors graduate with two children, enormous energy, and time to spare do?

She starts her own marketing firm.

And what does she market? Not cookies. Not face creams.

Doctors.

education had been at 18: "This time around, I really had something to offer, and I finally had receivers to listen." She graduated from the Rollins College School of Continuing Education (now the Hamilton Holt School) with honors, but the day suddenly had all those extra hours in it again.

As an experienced nurse and wife of a radiologist, Eliscu had access to an abundance of medical publications. She began reading, and she began to see a pattern emerging: deregulation of health care was on the horizon. "I realized that hospitals were going to figure out what to do, insurance companies would figure out what to do, employers would figure out what to do, and the only player in this scenario who wasn't going to pay attention to it, and even if they did wouldn't have a clue what to do, would be private practitioners." Eliscu saw a gap in the market which spelled "opportunity" and moved quickly to fill it.

In partnership with Mary Scott, a public relations professional she had met during her fundraising activities, Eliscu formed Medical Marketing, Inc. In 1984, the concept of marketing medical practices was radical. But, Medical Marketing's philosophy of demanding quality first (the firm has declined to accept some business), then developing brand name recognition for the practice ("Who you are and what you stand for and how you contribute") and focusing on the importance of patient service, convinced the medical community to give marketing a try. In 1986, Medical Marketing won the State of Florida Small Business Administration Innovation Award. The firm's calendar currently carries projects for 100 clients.

How do you market a medical practice? Eliscu admits that doctors are "uncomfortable" with the idea of marketing. Physicians are trained in a particular area of expertise, and public relations asks them to make a commitment to an area which is totally unknown to them—foreign and intangible. "There is so much between the way physicians function and what we're bringing to them to do, that it's a battle."

Eliscu and her eight-member staff approach the physician's practice in much the same way the physician approaches a new patient. "We're going to diagnose, take a history, and do some research . . . , and then we're going to come up with some treatments." Services have ranged from establishing patient hospitality facilities to publicizing the opening of new offices to familiarizing hospital public relations staffs with the activities performed by their own doctors. "My whole goal is: Doctor, I want you to see as many patients as you want to see, the kinds of patients you want to see. I want you to be able to get up and go to work every day so excited because you get to do that which you love doing."

Eliscu saw a gap in the health care market which spelled "opportunity" and moved quickly to fill it. "I realized that the only players in the scenario who weren't going to pay attention to (deregulation) were private practitioners."

Eliscu's association with the health care industry has led her to recognize potential trouble-spots in the health care environment. As chairperson of the Greater Orlando Chamber of Commerce's task force on health care needs for the year 2000, she has helped identify an unusual problem bearing on long-term care in Central Florida. As well as the accepted need for extended care for the aged, the establishment of a regional referral hospital for pediatrics in Orlando will introduce the need for extended care facilities for children. Eliscu asks how employers will cope with the productivity drains which are sure to result if employees are forced out of the work force and into the roles of caretakers—both for aging parents and ill children.

A related issue is the need for communication among the parties involved in providing health care: hospitals, insurers, and employers. "We are getting into an environment where employers are recognizing that they're also in the health care business because it is such an enormous part of their bottom line statement." In response to these questions, Eliscu has committed more of her energy to the Central Florida Health Care Coalition, a group of major employers who share concerns about health care costs.

Eliscu believes that community and communication are critical to resolving the larger problems growth will produce. According to Bev Darvin (Crummer '89), who was paired with Eliscu in the Crummer Graduate School of Business's mentor program, one of the greatest lessons she learned from watching Eliscu in action was the value of networking. "It amazed me—Andi knew people everywhere we went. She showed me the importance of getting involved in the community."

Indeed, Eliscu is involved. As well as being a director of the Orlando Chamber, she is a charter board member of the Health Advisory Council of the University of Central Florida's College of Health and editorial advisor to *Physician's Marketing and Management.*

What does the future hold for Andrea Eliscu?

She and her partner have just formed a new business, Scott Eliscu Communications, which will provide their philosophy and quality of marketing services to nonmedical clients. Medical Economics, a major medical reference book publisher, has approached her with an offer to write a book about medical marketing.

Eliscu also hopes to be a part of developing the solutions to the problems she sees ahead in the health care market. She predicts growth in the specialized area of health care law and believes that issues of life and death and the quality of health care will soon demand consideration.

"There are so many things that we are capable of doing, from introducing a new doctor to trying to integrate into the corporate community and opening up doors that have been walls in the past. Now we've got a door—I want to be there to turn that knob."

For the first time, Andrea Eliscu may have to add some hours to her day. R

Lorrie Kyle Ramey '70 works with a property developer in Altamonte Springs, FL and is a freelance writer.

A Taste of Success

BY NANCY LEE LEFFINGWELL

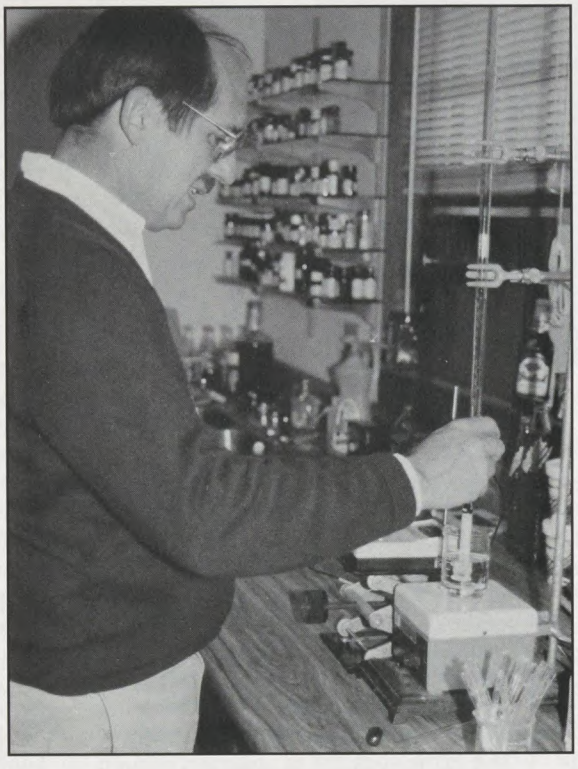
Ever wonder what combination of ingredients makes up that special flavor in your favorite ice cream? Dr. Jack Leffingwell '60 thinks about it all the time. In fact, there's a chance he may have helped create your favorite taste sensation from his flavorings lab situated on his 26-acre homestead, Foxfire Farms, in the rolling foothills of Canton, Georgia, just outside Atlanta. You might say Leffingwell found success right in his own backyard.

"Every morning I have a short commute of 56 feet from the house to the lab," says Leffingwell. But leaving the house doesn't mean leaving the family—for wife Dorothy (Englehardt) '59 and daughter Diane are a critical part of his business consulting "team" and join him daily in his 1000-square-foot lab.

Leffingwell was Division Vice President of Del Monte Corporation and Senior Vice President of Sunkist Soft Drinks, Inc. when he decided to strike out on his own in 1985. By the fall of that year, Foxfire Farms had its first two clients and Leffingwell saw his dream becoming a reality.

While most business consulting is done as an intangible service, Leffingwell saw an opportunity to offer his clients something more. "The thing we could bring to the consulting field was the actual development of tangible new products for companies to sell," he explains. If a client comes to him with an idea for a new product, Foxfire Farms can offer a package of developing the idea through to finished product. They may also assist in package development and plans for marketing the product, at the client's request.

Since March of 1986, Foxfire Farms has developed 34 products that have been introduced nationally or internationally, and 16 other products are scheduled for introduction this year. One of their "inventions" was named the best new ice cream of 1987 by *USA Today*.



NANCY LEE LEFFINGWELL

Jack Leffingwell's small flavorings lab on his 26-acre Georgia farm is no backyard business.

There are very few businesses like Foxfire Farms in the United States. Leffingwell's lab can do the same work as larger labs but at a fraction of the cost and in less time because there aren't layers of management to go through for approvals. Clients feel more comfortable working with Leffingwell on a personal basis. And, with the availability of overnight package service and the Atlanta airport, he can serve clients virtually anywhere in the world.

Leffingwell works with five or six companies at a time, many of them national and multi-national firms. One of his better-known clients is Haagen Dazs, and he presently represents a company in Switzerland for which he has developed a pipe tobacco flavoring system which is being marketed in Europe under the Pierre Cardin trademark.

Leffingwell's goal is to remain small and continue to give his clients individualized attention. His staff currently consists of three full- and two part-time employees.

A visit to his clean, well-stocked lab is impressive. The flavoring chemicals are kept in small, dark bottles (two ounces may flavor up to two tons of a specific product), which are neatly arranged, row upon row, on shelves. Some require refrigeration. Because they can change over time, the chemicals must be inspected regularly and replaced every six months to a year.

Also in the lab are two model ice cream freezers that provide the density and ice crystal size necessary for developing an ice cream product and a carbonator that can adjust the level of carbonation in a drink.

Leffingwell's mother knew from the time he "mixed up my expensive hair oil with his brother's hiccup medicine" as a young boy that he was destined to become a chemist. His background at Sunkist Soft Drinks, Inc., where he developed and helped introduce Sunkist soft drinks, qualifies him as an expert in the soft drink business from product development to marketing. In 1978, he was the fourth employee hired by the fledgling soft drink company. By 1981, their Sunkist Orange Soda was the tenth-best selling soft drink in America. The successful company was sold to the Del Monte Corporation in 1985 for 57 million dollars. ➔

Leffingwell holds 70 worldwide patents and has more than 30 scientific publications to his credit, many dealing with the chemistry of natural products. Most recently, he and Diane presented a paper on "Chemical & Sensory Aspects of Tobacco Flavor" at the 42nd Tobacco Chemists' Research Conference, which he chaired, in Lexington, Kentucky in October.

Although he has many fond memories of his Rollins days, Leffingwell is especially grateful for the encouragement he received from his chemistry professor, Dr. Herbert Hellwege, who convinced him to go on to Emory University, where he earned his master's degree in 1962 and his Ph.D. in 1963. "I was about to run out of money, so I had to work hard," recalls Leffingwell. Both his thesis and post-doctoral studies at Columbia University were in organic chemistry. He then joined Glidden Organics in Jacksonville, Florida, where he was able to continue his work on turpentine derivatives. "Interestingly enough," he explains, "the pine tree, which yields turpentine, is also a raw material used in making many flavoring and fragrance materials."

After Glidden, he became associated with R. J. Reynolds Industries, where he developed a process by which Clary Sage essential oil, used in flavoring and fragrances, is distilled from a plant material. His 12 years in the tobacco industry with Reynolds earned him the prestigious Distinguished Achievement in Tobacco Science Award medallion from Philip Morris, Inc. in 1974.

Leffingwell was also recognized for his achievements by his alma mater when he was honored with the Rollins Alumni Achievement Award in Science in 1981.

"Most people fail to realize how important flavoring is to the food industry," says Leffingwell. "Most major food products have added flavoring—and in many cases, the flavoring is the difference between a product that sells and one that doesn't."

It's a serious business—and not without its share of problems. When Sunkist Orange Soda was being introduced in New York City, the company knew they had a winning product. Leffingwell flew up from Atlanta to oversee the first production run. Everything went fine, and he returned home.

"People think that if you have your own business you are your own boss. In my case, we're selling services, so our bosses are our clients. If we do a good job, we get to keep working for them."

The second run, however, didn't go quite so smoothly. Leffingwell got a call from manufacturing saying that everything they had produced that day "tasted like fish." So it was back to New York, where he opened up a can of Sunkist Orange Soda to find that it did indeed have a fishy flavor. A little detective work revealed the culprit: one of the preservatives used in the drink had been stored in a warehouse of pharmaceutical products near something that had a fish-oil odor. Though there was only a trace of the preservative in the soda, it had absorbed enough of the odor to affect the taste of the beverage. Of course, all the drinks—close to a hundred thousand dollars' worth—were disposed of.

In 1985, when Sunkist's original management group was splitting up, the idea of starting his own business looked better and better to Leffingwell. He felt his expertise would qualify him to become a consultant in his field. "If you're a generalist, it won't work," he says. "But if you're an expert in your field, they'll want your services."

Leffingwell currently uses two computers in his business: one for finances and one for the development of a flavor database which he plans to market independently this year. This specialized database lists all of the natural and artificial flavoring materials available worldwide along with their flavor properties, where they occur naturally, and their various applications. It also includes the legal regulatory status of these flavoring compounds as food additives in various countries. "Nothing like this database is currently available," says Leffingwell. "You'd have to go to 15 to 20 books and magazines and sort through all the information for errors to even come up with something similar."

He emphasizes how critical computers are to the efficiency of his small operation. "We do everything we can on computers to save us time. The formulas we have developed, the basic ways to calculate complex beverage formulas...all are computerized. Any one of us can go in, punch a few numbers, and have a formula, just like that. Things that might have taken three or four hours to cross check and double check when I started out in the industry I can now get in two minutes."

Life isn't spent totally in the lab. In his spare time, Leffingwell has been overseeing construction of an addition which will more than double the size of his family's 1908 farmhouse. Together, he and his wife have been renovating the interior of the house, down to stripping the woodwork and refinishing the old oak floors. Then there are the farm's 18 black angus cattle, assorted horses, goats, chickens, dogs, cats, and two miniature pigs which need attention. For relaxation, Leffingwell may be found "puttering" around the farm—which may include anything from splitting wood to walking the fences to talking to the animals.

"People think that if you have your own business, you are your own boss," comments Leffingwell. "I don't think that's really the case. If you have your own business, you always report to somebody. In my case, we're selling services. Therefore, our bosses are our clients. If we do a good job, we get to keep working for them."

Instead of working a more traditional 9 to 5 job in Atlanta, Leffingwell may spend 12 to 14 hours a day in his laboratory. But to him, it's a very rewarding career. "I'm doing what I want to do," he says. R

Nancy Lee Leffingwell is a freelance writer and assistant risk and insurance manager for a holding company in Cape Coral, FL.

Rollins awarded Kresge Challenge Grant for upgrading science equipment/ facilities

Rollins College has been awarded a challenge grant of $300,000 from The Kresge Foundation for the renovation of space and purchase of equipment for the science division. The grant, which is awarded under the Kresge Foundation's Science Initiative Program, will be allocated to meet current needs for upgraded equipment and facilities in the departments of biology, chemistry, environmental studies, mathematics, and physics.

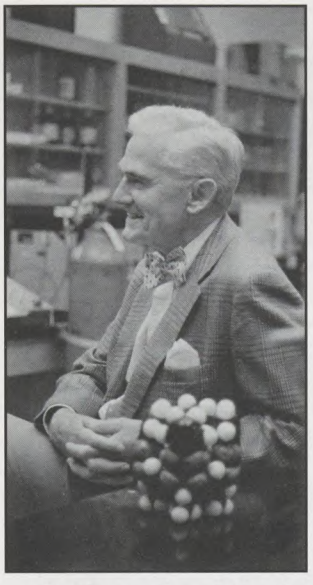
The Kresge Grant is awarded on a challenge basis to help Rollins in its efforts to establish a permanent endowment for the sciences. Under the conditions of the award, Rollins must raise $1.2 million by July 1, 1990.

The endowment will provide income for continuing equipment needs as well as merit scholarships in the sciences. It has been named in honor of Rollins alumnus Donald J. Cram '41, winner of the 1987 Nobel Prize for Chemistry.

"The Kresge challenge provides an added momentum to our commitment to the sciences at Rollins," commented President Thaddeus Seymour. "We are developing new programs to attract and retain science scholars. The grant will help provide outstanding research facilities and instruments for these students."

Seymour said that the acquisition of science equipment and the development of innovative academic programming has been a major institutional priority throughout the College's five-year capital campaign. The College has sought funding from private donors and philanthropic foundations throughout the campaign. Among those contributing have been the National Science Foundation, the W. M. Keck Foundation, the Booth Ferris Foundation, Apple Computer, and the Fund for the Improvement of Postsecondary Education.

"We want to offer our current and future students an incentive to follow the fine example set by Donald Cram and other outstanding alumni who have begun distinguished careers in science while undergraduate students at Rollins," Seymour said. "Gifts such as this certainly enhance these efforts and strengthen our sense of purpose."



The endowment made possible by the Kresge Grant has been named in honor of Donald J. Cram '41, winner of the 1987 Nobel Prize for Chemistry.

The Kresge Foundation is an independent, private foundation created by the personal gifts of Sebastian S. Kresge. Its Science Initiative is a special two-year program designed to help colleges, universities, and independent research institutions fund replacement of scientific equipment and modernization of labs.

Each institution receiving a grant must already have received partial funding before applying to Kresge, according to Alfred H. Taylor, Jr., chairman of the Foundation. Grants are then awarded on a challenge basis to help institutions establish permanent endowments to address the needs of future students and to assure that they will be able to utilize safe and up-to-date research space. R

Spreading the word

by David Erdmann
Dean of Admissions and Student Financial Planning

Rollins now ranks among the top 100 most selective colleges in the country. In the last four years, applications for the 400 places in the freshman class have increased from 1,750 to over 2,500. Entering classes have been academically and athletically talented and geographically and ethnically diverse.

Today's student consumer group is price- and return-on-investment-conscious. National visibility, selective admission, an emphasis on teaching rather than research, a high acceptance rate into prestigious graduate schools, and competitive starting salaries upon graduation are all important to prospective students and their families.

As we attract a greater number of better qualified applicants, we face stiff competition in the marketplace. Top competitors include Vanderbilt, Tulane, Emory, and a rapidly improving public university system in Florida.

We count on our alumni to spread the word about Rollins. Students who hear about us from friends and family are far more likely to apply and enroll than are those whom we aggressively recruit. Although the staff in the Office of Admissions will visit over 300 secondary schools and participate in over 100 college fairs this fall, that visibility has far less significance than the collective voice of over 10,000 alumni who speak well of and enthusiastically recommend Rollins to prospective students.

Legacy enrollment is evidence of the persuasive voice which alumni exercise. Both in 1988 and 1989, over 50 of the entering 400 freshmen had grandparents, parents, or siblings who graduated from Rollins. We can only guess how many others were first introduced to the College by alumni who realized the importance of spreading the word. R

Science Community Year Program receives grant

Rollins College has received a grant of $91,939 from a national funding group for its Science Community Year Program. The innovative program is designed to combat attrition among first-year science students by offering tutoring, an integrative seminar, and activities fostering the formation of a four-year science support community. According to Joan Straumanis, Dean of the Faculty and program director, the grant will allow further development of the pilot program, which was established during the 1988-89 school year and achieved excellent results. R

Upward Bound funding renewed

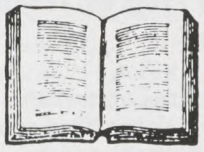
The U.S. Department of Education has awarded Rollins a grant of $174,014 from the U.S. Department of Education for the continuation of its Upward Bound program through the 1989-90 academic year.

Upward Bound is a federally funded project which has been based at the College since 1980. The program offers academic instruction, tutorial activities, and career and personal guidance support for first generation and economically disadvantaged high school students who are college-bound. Rollins' successful outcome in the 1989 national competition for Upward Bound means the continuation of services to 50 high school students annually from Orange and south Seminole counties.

The program hosts a six-week residential summer residential component for in-depth academic orientation to college life, followed by 25 Saturday tutorial sessions during the school year. Additional services include college support services, assistance with college and financial aid requirements, college and community lectures, academic advisement, and college courses upon completing high school graduation requirements.

According to Program Director Udeth Lugo, at least 90 percent of the participants who stay with the program from initial selection through graduation from high school are successful at meeting college entrance requirements. He also points out that at least 76 percent of Upward Bound students who enter college complete their degrees, which is substantially better than the national average.

The Rollins College Upward Bound Program is one of eight programs in the state of Florida, and the only one in the Central Florida area. R



Rollins acquires Shiel Collection

A valuable collection of the works of M. P. Shiel has been donated to Rollins by A. Reynolds and Eleanor Reese Morse '35. The collection contains various editions of all of the author's more than thirty books and short stories, as well as manuscripts, memorabilia, and extensive research material on the life and works of Shiel compiled by Mr. Morse. The gift to the College also provides an endowment for the care and promulgation of the collection.

Matthew Phipps Shiel, an Edwardian author, was born in Montserrat in the West Indies. In 1885, his father had him crowned King of Redonda, a tiny and so far unclaimed island 12 miles north of Montserrat. Shiel died in obscurity in 1947 in England, where he spent most of his life writing short stories and mystery and science fiction novels. He is best remembered for *Lord of the Sea* and *The Purple Cloud*.

There are only two other Shiel collections in the United States, one at the University of Texas and the other at the University of Iowa. According to Mr. Morse, the Rollins collection is by far the most complete.

Steve Smith '91, one of WPRK's 40 student DJs.

WPRK revamps format, extends hours

In an effort to increase student involvement in programming, WPRK Radio at Rollins College, 91.5 FM, is now beginning its broadcast day at 9 a.m. and offering a new format of contemporary music from 6 p.m. to midnight. The new format was introduced last spring as a result of a task force study of the campus radio station, which recommended that students have more of a role in station operation.

"We are playing contemporary music during the hours that students are tuned-in, and we are adding three extra hours to our broadcast day," explained Station Manager Gordon Fraser. "Our daytime format of classical and light classical music, news, and public affairs moves to the 9 a.m. to 6 p.m. time slot. After six, we become a typical student-run college radio station."

More than forty students have volunteered to host contemporary music programs under the new format. "As as result," said student manager Warren Edson '90, "we are able to offer a wider variety of student programming." Student DJs are being scheduled into four slots per evening with at least two volunteers to cover each show. "We have slotted approximately twenty hours of contemporary music, featuring groups like REM, The Cult, and Drivin' and Cryin'," Edson said. "We also offer special themed shows every night. For instance. Tuesday is classics night on WPRK—from 6 to 10:30 p.m. we play solid rock classics. That is followed from 10:30 p.m. to midnight with a program of music by The Grateful Dead. Our late night programming on Fridays is an 'At Random' show with alternating disc jockeys who select weekly themes, such as Bob Dylan, Jimi Hendrix, or Velvet Underground. These shows feature interviews and outtakes that you don't normally hear on commercial radio."

WPRK is broadcasting "rap" music from 6 p.m. to 7:30 p.m. on Wednesdays, followed by jazz from 7:30 p.m. to 9 p.m. Reggae music can be heard from 9 p.m. to 10:30 p.m. on Thursdays. A hard-core rock show is aired on Saturdays from 7:30 p.m. to 9 p.m.

"WPRK is offering typical non-commercial alternative radio," said Edson. "We want to be the station that offers a wider choice in programming. The new format will involve more students and will offer room for experimentation."

Board reaffirms commitment to fundraising

by Ed Maxcy '66
President, Rollins Alumni Association

Developing a strategic plan for the Association was the order of the day at the Alumni Board's June meeting. The plan, to be approved at the Board's October meeting, deals with several important areas of alumni programming, including structure, outreach, and budget, with its basic thrust being support of the College's fundraising efforts. As reported previously, the Board has assumed responsibility for assisting the Rollins Fund staff with meeting and surpassing the alumni portion of the annual fund goal. This past year, The Rollins Fund fell just short of its $695,000 goal. To show our commitment to addressing the needs of the College, the Board has donated $5,000 toward a scholarship for a middle income student entering Rollins in the fall of 1990. Further, we pledge $15,000 over the following three years to establish a total financial award of $20,000 for that student. This year, the Board will once again concentrate its efforts on fundraising, with special focus on the need of middle income students.

The year ahead promises to be an exciting one, with many events for alumni scheduled on campus and throughout the country. Highlights will include a Fox Ball in Boston on November 4; the Alumni College in January, which will focus on growth planning for Central Florida; a nine-day ski trip to Innsbruck, Austria; a February ethics program in New York; and, of course, Reunion '90, to be held on the campus March 22-25. See "Calendar" for a complete listing of events.

In our efforts to kick off alumni clubs in Los Angeles, San Francisco, and Washington, D.C., we are seeking alumni for leadership positions. If you live in one of these areas and are interested in helping us get started, please contact the Alumni House. We hope to host two events in each city during the coming year.

Your Board wants to serve you as effectively and efficiently as possible. If you have program ideas, suggestions for the magazine, or any thoughts you want to share with us, please let us hear from you. ®

ALUMNI ART SHOW

ALUMNI ART COLLECTIONS will be featured in a large exhibition of over 100 works at the Cornell Fine Arts Museum at Rollins. The show, *Alumni & Friends Collections*, will run from March 23 to May 6, 1990, with an opening reception especially for Reunion participants scheduled for Thursday, March 22, from 6:00 p.m. to 8:00 p.m. Shown above is an important work owned by Jack '42 and June Reinhold Myers '41, major donors to the Cornell Museum. Sir Joshua Reynolds (1723-1792), the greatest English portraitist of the eighteenth century, painted the *Portrait of Master Hare in Infancy.*

DO YOU OWN ARTWORKS for the *Alumni & Friends Collections* show? Or do you know someone who does? European and American art (painting, sculpture, photography, prints and drawings) from 1400 to 1989 will be included. Please contact Dr. Arthur Blumenthal, Director of the Cornell Fine Arts Museum at Rollins, at Campus Box 2765, or call 407-646-2526. *Final selections will be made before December 31, 1989.*

ALUMNI • CALENDAR

OCTOBER
20-21 Alumni Board Meeting
24 Maitland Art Center, Hoyt Edge; Holt School Alumni
27-29 Soccer Reunion
30-31 Edgar Allen Poe One-Man Show; Central Florida Club

NOVEMBER
4 Foxball; Boston Club
14 Luncheon, Steve Neilson on Student Life; Central Florida Club
16 Virginia Slims; New York Club
30 Theatre Dress Rehearsal, "Summer & Smoke"; Holt School Alumni

DECEMBER
8-10 Christmas Vespers; Central Florida Club
9 Breakfast With Santa; Central Florida Club
15 Christmas Party; Gold Coast Club

JANUARY
1 Citrus Bowl; Central Florida Club
12 Alumni Board Meeting
13 Alumni College: Growth Management

1989-90 BLUE AND GOLD TAR BOOSTER CLUB

"Proud of our Past...
Confident of our Future"

Athletes of Rollins College have always been know for their competitive athletic and academic excellence. We strive to provide the opportunity for our teams to be the very best at what they do.

Often times the difference between being average and achieving greatness depends on you! You play an integral role in the success of Rollins' athletics. The college helps support the athletic program, but not to the degree necessitated by its ever growing needs and various other economic factors. A substantial part of the funds needed to run a first-class intercollegiate athletic program must be self-generated through financial support of individuals and corporations. Rollins now sponsors eighteen teams for both men and women. To stay competitive and provide the opportunity for high quality athletic experiences, we need your contribution and support.

We sincerely hope you will agree with us and act today to invest in the success of Rollins' athletics through the **BLUE AND GOLD TAR BOOSTER CLUB.**

1989 - 90 Blue & Gold Tar Booster Club
Membership Levels & Amenities

MEMBERSHIP BENEFITS(VALUE)	$15 Student Booster	$100 Blue & Gold Circle	$175 Player's Circle	$250 Coaches Circle	$500 Rex Beach Olympian	$1,000 Jack McDowall Hall of Fame	$2,500 Captain's Club
Tar Booster Spirit Rag ($1.00)	√						
Tar Booster Date Planner		√	√				
Tax Deduction ••	√	√	√	√	√	√	√
Quarterly Department Newsletter	√	√	√	√	√	√	√
Recognition in Game Programs	√	√	√	√	√	√	√
Season Tickets to Regularly Scheduled Events($4.00 per game)	N/A	1	2	2*	4*	6*	10*
Invitation to Member Blenders ($5.00 per event)		√	√	√	√	√	√
Membership Card		√	√	√	√	√	√
Hospitality Room Privileges ($6.00 per event)		1 mbr.	2 mbrs.	2 mbrs.	2 mbrs.	2 mbrs.	2 mbrs.
Invitation to Appreciation Dinner/Sports Banquet			√	√	√	√	√
Invitation to Donor Recognition Dinner			√	√	√	√	√
Tar Booster Beach Towel ($10.00)				√	√	√	√
Tar Booster Umbrella ($12.00)					√	√	√
Invitation to President's Circle Dinner						√	√
Personalized Captain's Club Nautical Plaque ($25.00)							√

••Consult your tax advisor *A 20% discount is available to members who are 60 years of age and older.*

** BOX SEAT PRIVILEGES AT ALFOND STADIUM*

Thank You!

BLUE & GOLD TAR BOOSTER CLUB APPLICATION CARD

Membership in effect September 1, 1989 through May 1, 1990

_____ New Member _____ Renewal _____ Increase

Please record my membership as:

____ Student Booster ($15.00 minimum)
____ Blue & Gold Circle ($100 minimum)
____ Players Circle ($175 minimum)
____ Coaches Circle (250 minimum)
____ Rex Beach Olympian ($500 minimum)
____ Jack McDowall Hall of Fame ($1,000 minimum)
____ Captains Club ($2,500 minimum)

Please designate my membership fee in support of the following area(s) of need:

__ General (All Sports)
__ Baseball
__ Basketball (M)
__ Basketball (W)
__ Crew (M)
__ Crew (W)
__ Cross Country (Co-ed)
__ Golf (M)
__ Golf (W)
__ Sailing (Co-ed)
__ Soccer (M)
__ Soccer (W)
__ Softball (W)
__ Tennis (M)
__ Tennis (W)
__ Volleyball (W)
__ Waterskiing (Co-ed)

__ *To make my contribution 100% tax deductible, I decline the amenities offered. (If accepted, the dollar values of amenities are listed in the membership chart.)*

Name _____
(As you wish to appear in any publications)

Address _____

City/State/Zip _____

Business (if preferred) _____

My employer will match my gift ____Yes ____No

I pledge a gift of $_____to be paid as follows:

- Enclosed is my check in the amount of $_____
- Bill me _____ Oct '89 _____ Dec '89 _____ Feb '90
- Charge my ___VISA ___Master Card #_____Exp_____
- Other gift_____

Senior Citizen (60 years of age or older) _____

SIGNATURE:_____

29 **Thelma Spurling Danforth Hayes** writes that when Orlando radio station WDBO celebrated its 65th year on the air, she was interviewed about "the station's early days in the little cottage on the Rollins campus. At that time, Danny Danforth was the manager, announcer, engineer . . . you name it! I was a student at Cloverleaf going with Danny. We were later married. This was in the year 1926 . . . in the good old days! Dan passed away in 1960."

35 **REUNION CHAIRMAN: Sara Harbottle Howden, 704-644-6499.**

40 **REUNION CHAIRMAN: Lillian Conn Ward. STAFF: Elizabeth Brothers, 407-646-2606.**

45 **REUNION CHAIRMAN: Wynee Martin Warden, 407-876-5831.**

49 **Lou Stone**, who helped start three generations of power plants in Orlando, from the Lake Highland plant in 1949 to the Curtis H. Stanton Energy Center in 1987, has retired after 40 years of service with the Orlando Utilities Commission. Lou's first assignment with OUC was to help keep the old Lake Ivanhoe oil-burning power plant—once Orlando's only source of power—running. Now, as he retires, one of his big jobs will be to help turn the old plant into a performing arts center. He will continue as OUC's representative on the Ivanhoe Foundation, a civic group planning the renovation.

50 **REUNION CHAIRMAN: Janet Fredrick Costello, 407-422-7218.**

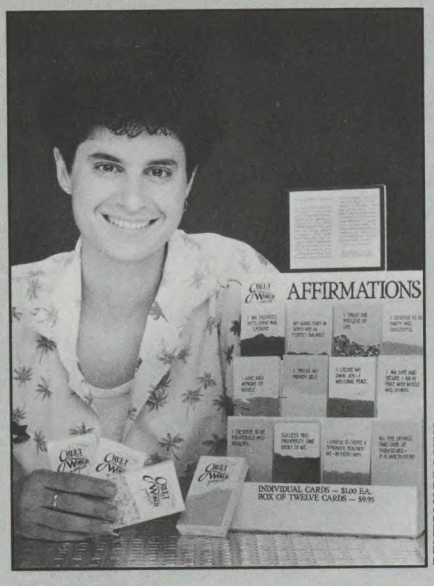
55 **REUNION CHAIRMEN: Ross Fleischman, (w)813-281-5310, (h)813-933-1943; Jane Laverty Henry, 407-862-7501.**

58 **Dr. Janice Hamilton Haldeman**, Associate Professor of Biology at Erskine College, Due West, South Carolina, where she has taught since 1967, is serving as Chairman of the Faculty for the 1989-90 academic year. Janice received her PhD from Clemson University in 1988, 30 years after graduating with honors from Rollins. While completing her doctoral work, she taught full-time at Erskine, held down a departmental chairmanship, and recovered from a broken leg! Her PhD work in tissue culture of tea has resulted in a number of published papers, and requests for reprints have come from throughout the world. An Associated Press story on her research was published in many newspapers in the Southeast. Jan is married to **Dick Haldeman '57**, Director of Media Relations and Publications at Erskine. They have three grown children. Erskine College, a coeducational liberal arts college, was founded in 1839 and is celebrating its Sesquicentennial in 1989.

60 **REUNION CHAIRMEN: Barth Engert, (w)407-275-2842; Valerie Baumrind Bonatis, 407-647-5493.**

63 **Peter A. Marino** was recently named president and chief operating officer of Fairchild Industries, Inc., Chantilly, VA. He was also elected a director of the company.

65 **REUNION CHAIRMEN: Janice Farnsworth, 202-232-5861; Karen Kaltenborn Goertzel, 914-679-7009.**



BEVERLY BROSIUS

Success is in the cards for April Gustetter '82

Six years ago, April Gustetter '82 embarked on a career as a freelance commercial artist. "Designs by April" began with a set of self-produced, self-packaged, and self-pedalled notecards and pads that eventually led to the designing of logos, professional stationery and business cards, brochures, ads, and posters. "Aside from the occasional dry spell that would find me creating and selling small, mass-produced frameable designs, the marketing of my own ideas took an extended back seat," says April.

Though she has always made presents and cards for family and friends, April initially scoffed at those who encouraged her to market her cards. Then, she explains, in March of 1988 "I received a phone call from a woman who had seen my work and was interested in representing my calligraphy in her unique card and gift shop. After she saw my 'Frameables' and a few hand-made cards, she offered me a haven of creativity that has since become the springboard of my calling in life."

April soon developed her own line of greeting cards under the name "Greet the New World Greeting Cards." The cards began to sell faster than she could make them and before long became a significant portion of her business. In addition to being sold at Sincerely Yours, Mary, they have been picked up by another gift store and are marketed to individual groups as well.

Mindful of the growing interest in spiritual awareness, April recently began creating cards carrying affirmations (brief, positive statements) on them. Within two weeks after producing a prototype series, they were on display at a local gift shop, and they can now be found in more than twenty shops and other locations throughout Florida.

"Affirmations are not a new idea," says April. They are universal and not of a religious nature. I began using them personally a few months ago, and as a result, life has become a pleasure. While I may have had the wherewithal to produce and market these cards, they exist as a result of the combined hearts and minds of many people. I am grateful for the encouragement I have received to share my expressions with the world."

April welcomes inquiries about her personalized cards and affirmations. She can be contacted at 407-898-7868. R

66 **Russell C. Kick, Jr.** has earned an award for "Excellence in Overall Performance" as a faculty member at Tennessee Technological University's College of Business Administration. He has served on the faculty at Tennessee Tech since 1983.

69 **Steven Westgate** and wife Beth welcomed their first son, Christopher, on March 9, 1989. He joins big sisters Rebecca (7) and Sara (5). Steve is currently Air Commander of the 165th Georgia Air National Guard Tactical Airlift Group.

70 **REUNION CHAIRMEN: Lyn Fidao Fleischhacker, (w)815-937-8171, (h)312-789-8267; Dan Ramey, 407-647-4484; Linda Long Williams, 407-322-2841.**

President Seymour and Gao Shangyin on the occasion of the 70th anniversary celebration of Wuhan University, 1983.

GAO "HARRY" SHANGYIN '31, 1909-1989

Gao Shangyin, an exchange student from China, came to Rollins in 1930 under the auspices of President Hamilton Holt. An international figure himself, Holt believed that the Rollins community would benefit greatly from such an exchange. Christened "Harry" by classmates who found "Shang-Yin" strange to the tongue, Gao graduated with the Class of 1931, receiving a Bachelor of Science degree.

By 1935 he had acquired a Ph.D. from Yale, been a Fellow of the Rockefeller Foundation, and was named a Research Fellow at the London School of Tropical Medicine and Hygiene. He returned to China to the teaching staff of the National University at Wuchang, China (Wuhan University) and during the next seven years "climbed the sacrosanct academic ladder from lowly instructor to exalted professor." Some thirty of his articles were published in professional journals in China, the United States, England, and Germany. In 1944 he won the Ministry of Education Award, and over the years gained membership in important academic and scientific societies both in China and abroad, including Sigma Xi, Phi Tau Phi (Phi Beta Kappa in China), the Chinese Academy of Sciences, and the Chinese Society of Microbiology, where he chaired the section on Virology. As a full Professor of Microbiology at Wuhan in 1946, he was on leave for one year to conduct microbiology research at the Rockefeller Institute for Medical Research in Princeton. That same year, he was recognized with the Rollins Decoration of Honor, cited for a distinguished career and "services (which) have been a real and significant contribution to the progress and welfare" of the College. "My heart keeps close to Rollins," he said.

When Gao sought help in bringing his family to the States, Holt—now 76—had just resigned the Rollins presidency. He shared Gao's letter with colleagues: "Everyone is facing the problem of having enough to live on," Gao wrote. "There is no way of carrying on any kind of academic work." However, he continued, "I am Chinese. When things become normal again in China, I shall want to come back." Rollins was unable to meet the $4000 minimum salary stipulated by the Chinese government for such academic ventures, and by the time Holt had persuaded another Florida institution to appoint Gao to the faculty, it was too late.

"The world with us has been changed," wrote Gao. "We are now under the communist government. ...Prof. Sherman's cable of confirmation of my appointment as Visiting Professor of Biology was received on the day the city was taken over. Of course, it will not be possible for me to make the trip, mainly because the new government does not have diplomatic relationship with U.S. ...further I am not sure what the policy of the new government is in respect to scholars going abroad for academic work."

And again times changed. When President Thaddeus Seymour contacted Gao in 1981, inviting him to "come home" to receive the honorary degree of Doctor of Science, H. Gao Shangyin was widely respected in his field, a Professor of Virology and Vice President at Wuhan University, Wuchang, Hubei, People's Republic of China. The Ministry of Education and the administration at the University were agreeable to the honor and the trip, and Harry Gao briefly came again to Rollins. Cited by Seymour for "a career of international prominence...an ambassador for better understanding between our two nations, arranging exchange programs with Yale, Seton Hall, and Indiana University...an internationally respected virologist," Harry Gao was welcomed back with thunderous applause.

Regarding his daughter and sons, he has said, "I do not need to tell you how much good Rollins did to me while I was there. I want (them) to have the same advantage."

A daughter and two sons did come to the United States. Gao Wen is at a Florida university in the Library Science program. Elder son Gao Chao (nicknamed "George" by President Seymour) spent two years at Rollins as a research fellow in chemistry, taught

Chinese, and undertook classes as a student. He has returned to Wuhan Institute of Technology as an instructor.

Gao Min has completed a Ph.D. at Pennsylvania State University and is pursuing post-doctoral work at Harvard Medical School. "I hope," Harry Gao said in a recent letter to Seymour, "that Chao's son Xin may be the third generation of Gaos at Rollins."

In 1983, President Seymour was invited to officially represent Rollins and the United States at the 70th Anniversary celebration of Wuhan University. Hosting Seymour presented Harry Gao with the opportunity to relive days at Rollins, to introduce Seymour to Wuhan, the city and the university, and to his family, to give and receive tokens of affection, appreciation, and respect. The presents from Rollins were ceremoniously installed in the "Gift Room" of the University.

In 1987 Gao wrote, "I wish I were in Winter Park again, to be a student at Rollins. I wish I could do something for Rollins. All I can do is to let people in China know there's one of the best colleges in the U.S.A. at Winter Park and the name is Rollins College."

While his name appears in College records, the yearbook, articles, and citations variously as Harry Gaw, Harry Zanyan Gau, Harry Zanyin Caw, Gao Shang-yin, and H. Gao Shangyin, one thing has never changed: Harry Gao's devotion to Rollins College.

In May, 1989, Gao succumbed to the long-term effects of a stroke first suffered in 1984.

For the Rollins Centennial in 1985, Harry Gao sent another gift: a beautifully painted scroll. The Chinese inscription reads, *The old pine tree will survive for a long, long time and the flowers will blossom with vigor.* According to Harry, "Rollins is the pine tree, and the flowers are her students."

Gao "Harry" Shangyin '31 has been one of our finer blossoms. ®

—Connie Kakavecos Riggs

UPDATE

73 While visiting Grand Canyon, AZ with her cousin, **Susan Meade Sindelar** ran into **Dean Lyras '74** and his 8-year-old daughter, Stephanie, who were en route from Utah to California. Dean is working on a Disney production, and Susan recently directed a play which she wrote.

74 **Adis Maria Vila** has been named assistant secretary for administration in the U.S. Department of Agriculture, Washington, DC and has been elected a Term Trustee of Atlanta's Southern Center for International Studies.

75 **REUNION CHAIRMAN: John Faber (w)305-771-4800, (h)407-265-0213.**

76 **Diane Hall** and Henry W. Juan III were married on October 22, 1988 in Greenwich, CT. Alumni in attendance included **Maureen Ryan Smith '77**, **Catherine Parks Juan '79**, **Laura Weyher Hall '82**, **Gordon Hall '81**, **Carmen Wetmore O'Connor**, **Kathryn Connett Loh**, **Peter Juan '78**, **Sally Jayson McGowan**, and **Meredith Hall '90**. **Robin Shurtz** recently appeared in the action-adventure film *Terminal Force*. Robin and his wife Elizabeth produce cable TV show "Dr. X's CineMONDO" on Cablevision of Central Florida. **Dana Schneider Thomas** has been named sales manager for Don Saunders, Inc., Realtor.

77 **Nancy Hubsmith Malan**, now residing in Bedminster, NJ, is account manager for the New Jersey Bell account at Siemens Public Switching Systems.

78 **Valerie Jahn** has been named director of career planning and placement at the University of Miami School of Law, where she received her law degree. A member of the Florida Bar since 1983, Jahn most recently was an associate in the litigation department of Squire, Sanders & Dempsey in Miami, where she specialized in bankruptcy matters. She is president-elect of the Young Lawyers section of the Dade County Bar and is active in the American Bar Association Bankruptcy and Young Lawyers sections.

79 **Tom Durkee** reports that he and his wife of six years, Denisse, are living in Winter Park. Tom, along with two partners, recently opened the CPA firm Averett, Warmus & Durkee, and Denisse is a second-year medical student at the University of Florida. **Fred Hicks** (MSCJ), formerly Dean of Men, Assistant to the President, and Acting President at Rollins, spent this past summer teaching in the University of South Carolina's program in Oxford, England. He was accompanied by daughter Sara (13), who "traveled around Oxford on her rented bike and broke the bank on shopping sprees in London." Back in the States, Fred also spent some time touring New England colleges and universities with son Frederick (17), a senior honors student at Winter Park High School. Fred is a professor of history at the University University of South Carolina in Myrtle Beach. He spent the summer of 1988 in a Fulbright program in India.

80 **REUNION CHAIRMEN: Tish Compton Maxwell, (w)407-869-2800, (h)407-862-4539; Phylis Crosby, (w)407-645-1733, (h)407-831-3138; Tim Webber, 407-645-2754; Wendy Zumft, (w)407-275-9240, (h)407-657-6885; John Gegenheimer, (w)407-644-7900, (h)407-695-1817. The Rev. James M. Spanogle** and Bonnie Lesley Cameron were married on May 27, 1989 in Wilmington, NC. Jim is pastor of Potts Memorial and Harmony Presbyterian Churches, located north of Wilmington, and Bonnie is a nurse in the clinic at the University of North Carolina at Wilmington. **Robin Elizabeth Hardy** married Joseph Paul Allen, Jr. on June 10, 1989, with **Susan Harriman '79** serving as maid of honor. Joseph is president of J.P. Allen Co., building contractors, and Robin is assistant personnel director for Radisson Hotels International. They reside in Winter Park.

81 **Jennifer Dewire** announces her engagement to Robert M. Hoffman, Jr., Vice President of Stifel, Nicolaus & Co., Inc., a government securities broker. They will reside in Naples.

BOB BANAS

WE'RE STUMPED!

Can you help us identify the mystery couple whose initials are engraved on this stone found on the Walk of Fame? If you know the identities of S.E. and A.L., please contact Mary Wismar-Davis, Editor, Rollins Alumni Record, Campus Box 2729, Rollins College, Winter Park, FL 32789; 407-646-2262.

Update us...

so we can update your classmates. Send us news of your degree, new job, promotion, move, marriage, children — anything you'd like us to include in the Update section of the *Rollins Alumni Record.*

News _____

_____

_____

_____

_____

_____

_____

Name _____

Class _____

Address _____

_____

Is this a new address?

_____ Yes _____ No

Phone _____ / _____

Occupation _____

Return to: Alumni Office, Box 2736, Rollins College, Winter Park, FL 32789.

MOVING? Don't forget to take the *Rollins Alumni Record* with you! Be sure to give us your new address.

83 **Diana Chrissis-Landsberger** and **Al Landsberger** have moved to Arlington, Heights, IL. Al is art director for The Real Estate Profile in Chicago and Diana is a senior account executive with Citicorp. **Chris Bender** has opened his own gourmet food store, DeGustibus, in Greenwich, CT. **Tom Vittetow** is president of Vittetow Publishing Corporation, Lexington, KY and publisher of *Market Review* magazine.

84 **Jean Senne**, daughter of **Rachel Willmarth Senne '55**, married Brian Addy on July 29, 1989 in Glenview, IL. Rollins alumni on hand for the event included bridesmaid **Margaret Genovese**, **Diana Chrissis-Landsberger '83**, **Al Landsberger '82**, **Fifi Max**, **Georgiana Overall**, **Jo Day Pagan**, **Ruth Bice**, **Debbie Hewitt Kelly '83**, **Kathy Surpless**, and **Beth Studemann-Sourada**. Jean and Brian live in Chicago, where they are in sales with Centel Corp. **Eddie Sultan** has joined Alamo Rent-A-Car as manager of strategic planning at the company's corporate headquarters in Ft. Lauderdale. He lives in Hollywood, FL and, at last report, is "still married to Helen!" **Mike Korens** is a second-year associate at the Washington, DC law firm of Arnold & Porter. **Iris Lopez** and husband Oscar Cullen are expecting their first baby in February.

85 **REUNION CHAIRMEN: Natalie Buchanan Gleiter, (w)407-849-0550, (h)407-695-1998; Ingrid Olson, (w)212-838-0660, (h)212-289-4572; Bill Southwick, (w)407-839-3000, (h)407-645-1316. Lori Zappala** graduated with JD and MBA degrees from Georgetown University and will begin work in October as an associate at Skadden, Arps in Washington, DC. **Lynne Wick** and Lemuel Keith Clem were married on December 17, 1988 in Casselberry, FL. **Carol Anne Boler '86** and **Leah Mason '88** were bridesmaids, and **Elaine Pysiewski '86** attended the guest book. Other alumni present at the event were **Shelly Kirschner '88**, **Judy Jones**, and **Terri Cromley '88**. After a honeymoon ski trip to Park City, Utah, the couple settled in the metro-Atlanta area, where Lynne is an environmental scientist for the Risk Assessment Department of Law Environmental, Inc.'s Government Services Division and Keith is a project engineer for Planning and Parking Consultants, Inc.

86 **Carol Anne Boler** was married to Harold Warren on July 15, 1989 in Orlando, FL. **Elaine Pysiewski** and **Lynne Wick Clem '85** served as bridesmaids, and **Leah Mason '88** and **Shelly Kirschner '88** were also in attendance. The couple honeymooned in Colorado and are living in College Park, FL. **Krissy Springer Blake** and husband Patrick had a baby boy, Christian Joseph, 6 lbs 11 oz, on June 12, 1989. **Tori Mutch** recently joined Bockel Castello and Schwager Marketing Communications in Atlanta as an account coordinator. Tori reports that **Jane Carrison Bockel '69** is the agency's media director, and her husband David Bockel is president.

Up & Comers

Lori Carlman Booker '77 and **Phylis B. Crosby '80** were recently honored with the Up & Comers Award sponsored by Orlando Business Journal and Price Waterhouse. The award recognizes young executives and professionals who demonstrate excellence in their fields of expertise and show a commitment to serving the greater Orlando community. Booker is President/Owner of Carlman Booker, Inc., a public relations and advertising firm, and Crosby is Senior Vice President of Philip Crosby Associates, Inc.

Also honored as Up & Comers finalists were **Susan C. Allen**, graduate of the management program at the Roy E. Crummer Graduate School of Business, who is Executive Director of the Jake Allen Center for Deaf & Blind Children; **Kathryn A. Blackburn '80** (MEd), Assistant Principal at Ocoee Middle School; **Ilona F. Edwards '77** (MSCJ), a police officer involved in community relations with the Orlando Police Department; and **Arthur G. Wasserman**, Director of Special Gifts at Rollins College. R

87 **Joseph Iacono** has been promoted to commercial loan officer in Barnett Bank of Jacksonville's Real Estate Department. **Lucinda Poudrier** received a master's degree from the University of Florida in May and is now residence director in the Department of Residential Life at Cornell University. **Jeff McCormick** and Sheila Romoser were married on May 27, 1989, with **Gregg Kaye** serving as best man. They reside in Winter Park, where Jeff is public relations coordinator for World Sports & Marketing and Sheila is in retail management.

IN MEMORIAM

Maurice C. Dreicer '34, August 30, 1989.
George W. Hines '39, June, 1989.
Jean Cone Maltby '47, December 14, 1988.
Terrell Weaver Cofield '48, 1989.
Sharon McDonald Chrissinger '66, August 15, 1989.

ALL ABOARD FOR REUNION 1990
MARCH 22-25

SCHEDULE OF EVENTS

THURSDAY, MARCH 22
Registration, Student Center
College Classes, TBA
Alumni Board Meeting, Faculty Club
Pi Phi/Delta Chi Bring-a-Friend Party
Alumni Art Show Opening, Cornell Museum

FRIDAY, MARCH 23
Registration, Student Center
College Classes, TBA
Golf Tournament, TBA
Tennis Tournament, Rollins Courts
Literature Lecture, Hauck Auditorium
Museum Tour, Cornell Museum
Welcome Reception, Martin Patio, Mills Center
Class Parties/Class Photos:
Pioneer Classes, Radisson Hotel
1940, Cornell Museum
1945, '50 & '55, Interlachen Country Club
1955, Dubsdread Country Club
1960, Rogers Room, Keene Hall
1965, Classmate's Home
1970 & '75, Park Avenue Grill
1980, Campus Luau
1985, Maison & Jardin

SATURDAY, MARCH 24
Sports Hall of Fame Breakfast, Rose Skillman Hall
Student Life Discussion, Galloway Room, Mills Center
Baseball Reunion Game, Alfond Stadium
Annual Luncheon, Rose Skillman Hall
Class of 1950 Concert, Rogers Room, Keene Hall
Reunion Party, Maitland Civic Center; Entertainment: Breeze

Please note: In order to reduce mailing costs, all Reunion information and registration materials will be included in the Winter issue of the Rollins Alumni Record. There will be no separate mailing.

Plan now to attend. Make your travel and hotel reservations now *for bargain prices.*

SUNDAY, MARCH 25
Conversation with Dean Darrah, Alumni House
Parade of Classes
Service, Knowles Memorial Chapel
Pioneer Luncheon, Rogers Room, Keene Hall

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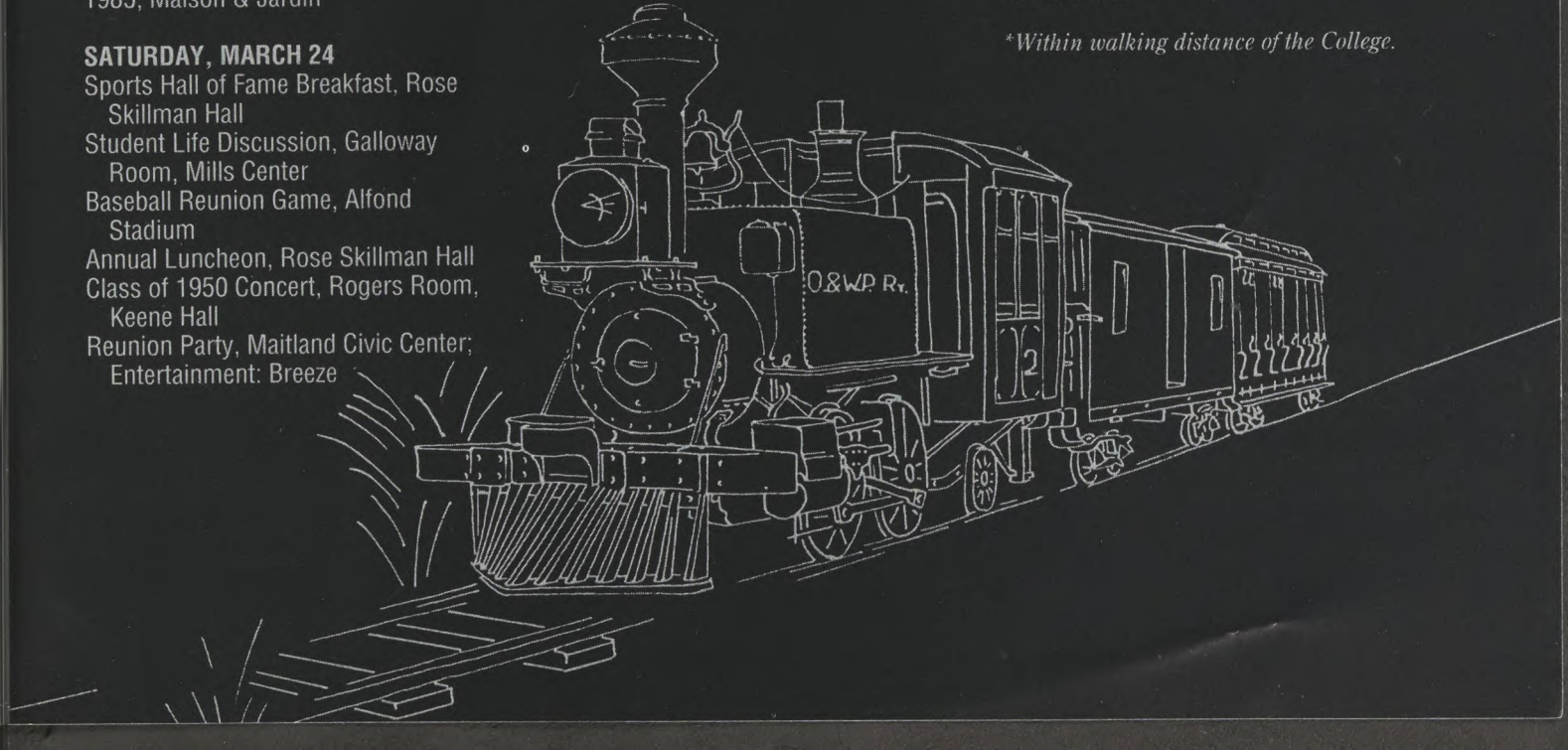

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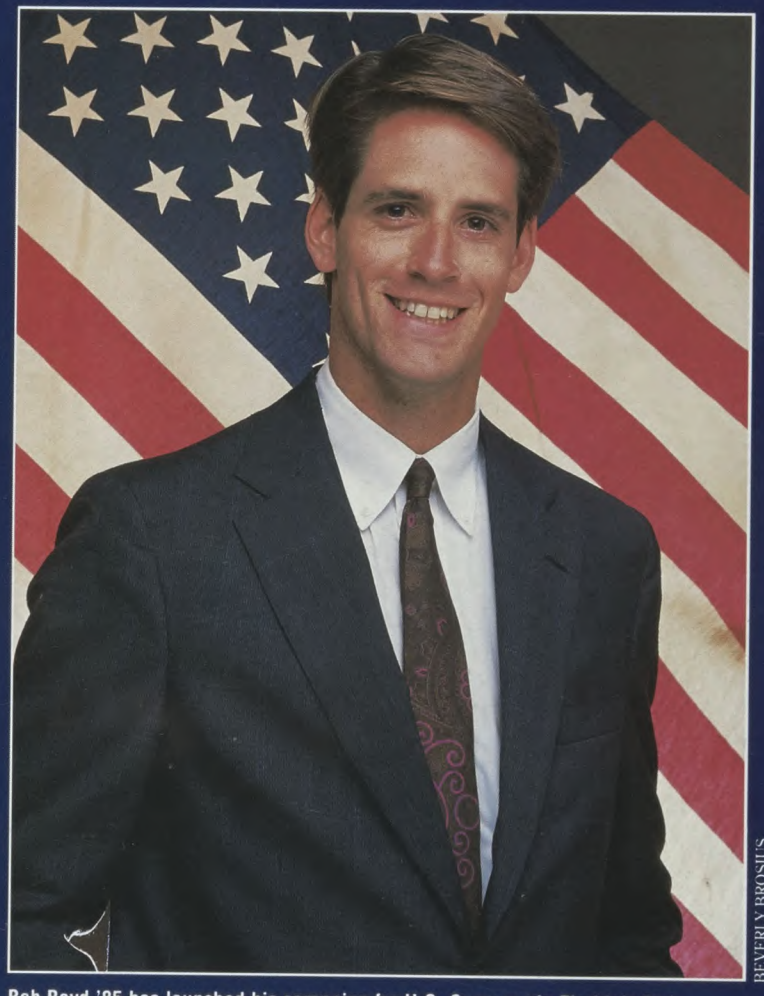

BEVERLY BROSIUS

Bob Boyd '85 has launched his campaign for U.S. Congress in Florida's 2nd Congressional District. If he wins, the Tallahassee native will become the nation's youngest Congressman.