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Minutes, Crummer Graduate School of Business Faculty Meeting, Wednesday, September 14, 2011

Crummer Graduate School of Business Faculty
Rollins College

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**Roy E. Crummer Graduate School of Business
Rollins College
Faculty Meeting Agenda
Room 107 – 1:30pm**

September 14, 2011

- Welcome**.....Craig McAllaster
- Review/Approval of Minutes**.....Craig McAllaster
- Update on the Bush Science Center Renovation**Scott Bitikofer
- College Bylaw changes** Jim Gilbert and Mark Johnston
- Vote for a new member of the Peer Review Committee**Craig McAllaster
- Vote for a new Faculty President**Craig McAllaster
- Other Business**.....Craig McAllaster
- All Faculty and Staff booking student events need to coordinate through Mellissa Kors in Student Services. By booking with her we will avoid overlapping events making it difficult for students to attend everything they are interested in.
- Adjournment**.....Craig McAllaster

**Next Faculty Meeting
October 10th, 2011
1:30 pm
Room 107**

**Faculty Meeting – Room 107
Wednesday, September 14th 2011**

Crummer Faculty & Staff Present: Alice Argeros, Susan Bach Lynda Boyce, Jackie Brito, Pam Clark, Steve Gauthier, Susan Haugen, Margaret Linnane, Cheryl Mall, Craig McAllaster, Dawn Nagy, Erica Sorrell, San Certo, Mary Conway Dato-on, Henrique Correa, David Currie, Ralph Drtina, Jim Gilbert, Jim Johnson, Mark Johnston, Halil Kiymaz, Allen Kupetz, Greg Marshall, Kyle Meyer, Ron Piccolo, Bob Prescott, Jane Reimers, Bill Seyfried, Clay Singleton

Welcome.....Craig McAllaster

Approval of MinutesCraig McAllaster

Update on the Bush Science Center Renovation.....Scott Bitikofer and Charles Kirby

- Scott Bitikofer from Facilities and Charles Kirby from the firm doing the design work for the Bush Renovation spoke of the Colleges vision of a new and improved Bush building. The prep work will begin as early as November.

All College Bylaw changesJim Gilbert and Mark Johnston

- There was a discussion on the changes being proposed to the all college bylaws. The two documents discussed are attached. If you have any questions about the process please see Jim or Mark for further information.
- There will be an all Faculty meeting on October 13th at 12:30 to vote on the bylaw changes

Vote for a new Faculty PresidentCraig McAllaster

- Sam Certo will serve as the Faculty President for two more years.
- Greg Marshall was nominated to the Peer Review Committee to serve for three years. He will join Jim Johnson and Bill Seyfried.

Other Business.....Craig McAllaster

- All Faculty and Staff booking student events need to coordinate with Student Services. By booking with them we will avoid overlapping events making it difficult for students to attend everything they are interested in.

Adjournment.....Craig McAllaster

**Next Faculty Meeting
October 10th, 2011
Room 107
10:00am – 11:30am**

Summary of AHFAC's Proposed Amendments To The All-Faculty Bylaws

AHFAC recommendations are composed of two parts. The first involves its charge, to propose changes to the All-Faculty Bylaws in response to the creation of the College of Professional Studies. The second involves recommendations for amendments to both the A&S and CPS bylaws.

All-Faculty Bylaws Proposed Changes

- **Rollins Mission Statement.** *Current Status:* Not included in the All-Faculty bylaws. *Proposed change:* The Rollins Mission Statement will be included at the beginning of the All-Faculty Bylaws. We also note that CPS should be incorporated into the mission statement.
- **Executive Council Composition.** *Current Status:* Composed of the President of the A&S faculty, four additional A&S faculty (from A&S bylaws, these are the committee chairs), and the President of the Crummer Faculty. The President and Provost are non-voting members. *Proposed Change:* Add one seat for the President of the CPS faculty.
- **Convening of Executive Council.** *Current Status:* May be convened at the behest of the President of the College to seek advisement on matters of importance to the institution. *Proposed Change:* May be convened at the request of the President, Provost, Executive Committee of A&S, or its equivalent in CPS and Crummer regarding any matter of academic import that is greater than the scope of any one college.
- **Role of Executive Council.** *Current Status:* Advisory to the President of the College. *Proposed Change:* To serve as a steering mechanism for determining process of resolution should an issue develop (e.g., in curriculum, resource allocation, etc.) that the Council first determines is larger in scope than any one faculty's purview. The Executive Council will then be charged with specifying the process by which the issue will be negotiated and resolved. Process will be determined on a case-by-case basis. If a resolution is unattainable after exhausting the procedures specified by the Executive Council, the Executive Council will issue a report to the President of the College and issue its own recommendation. The President of the College will then make a decision.
- **Faculty Appeals Committee.** *Current Status:* Meets to adjudicate faculty appeals. *Proposed Change:* No change in function. One seat added for a CPS representative.
- **Mandatory Review after two years.** The final change recommended by AHFAC to the All-Faculty bylaws was a mandatory review of the effect of these proposed changes in two years with the expectation that further amendment and iteration of the All-Faculty bylaws will be required to accommodate and resolve any recurring governance issues that are currently unforeseen.

Recommendations for A&S and CPS Bylaw Changes

Consistent with the guiding philosophies of minimalist change and representation, AHFAC made the following recommendations to encourage communication and facilitate timely resolution of emergent issues:

- **A&S Professional Standards Committee.** *Proposed Change:* Add one voting member from CPS. College grant allocations and awards will continue to be exclusively processed through Professional Standards Committee.
- **A&S Finance and Services Committee.** *Proposed Change:* Add one voting member from CPS.
- **A&S Academic Affairs Committee.** *Proposed Change:* Add one voting member from CPS. General education requirements will continue to be reviewed by A&S AAC and A&S will be responsible with CPS consultation and representation for any review, deliberation, or amendment of undergraduate general education requirements.
- **A&S Faculty Evaluation Committee.** No proposed changes recommended.
- **CPS Curriculum Committee.** *Proposed Change:* Add one voting member from A&S.
- **CPS Promotion Committee.** *Proposed Change:* Add one non-voting member from A&S who will serve to observe and report to A&S on CPS tenure and promotion activities for at least a two year period.



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**ALL FACULTY OF ROLLINS COLLEGE
SECTION III-BYLAWS**

PREAMBLE

The Rollins College mission animates the all college bylaws.

“Rollins College educates students for global citizenship and responsible leadership, empowering graduates to pursue meaningful lives and productive careers. We are committed to the liberal arts ethos and guided by its values and ideals. Our guiding principles are excellence, innovation, and community.

Rollins is a comprehensive liberal arts college. Rollins is nationally recognized for its distinctive undergraduate Arts & Sciences program. The Crummer Graduate School of Business offers a nationally ranked MBA program. The Hamilton Holt School serves the community through exceptional undergraduate and graduate evening degree and outreach programs. We provide opportunities to explore diverse intellectual, spiritual, and aesthetic traditions. We are dedicated to scholarship, academic achievement, creative accomplishment, cultural enrichment, social responsibility, and environmental stewardship. We value excellence in teaching and rigorous, transformative education in a healthy, responsive, and inclusive environment.”

(We understand the mission statement as now written to include the College of Professional Studies.)

ARTICLE I GENERAL GOVERNANCE

Section 1.

The Rollins College Trustee Bylaws, Article IV, state that the "faculty ... may adopt for its own government such principles and bylaws as shall seem desirable to promote efficiency and facilitate work, provided, however, that all such by-laws and principles shall be subject to the rules and regulations and requirements set out by the Board of Trustees...". These bylaws outline the manner in which the faculty has organized for these purposes. Among other responsibilities, Rollins College (Trustee Bylaws, Article IV) entrusts the Faculty of Rollins College "with all matters pertaining to the order, instruction, discipline, and curriculum of the College," and with "immediate government and discipline of the students," subject to the rules, regulations, and requirements of the Board of Trustees.

Section 2.

These bylaws reaffirm a commitment by all members of the institution to democratic and participatory shared governance and to consultation in which decisions that affect the academic operation of Rollins College must be made within the procedural framework outlined here.

The standards set forth by the American Association of University Professors as published in *AAUP Policy Documents and Reports*, 1990 (or most recent) edition, when not in conflict with the College Charter, Trustee Bylaws, and these bylaws, shall be binding on matters of academic freedom, appointments, tenure, faculty responsibility, and accountability.

Section 3.

The Rollins College Trustees (Trustees Bylaws, Article IV) define the faculty of Rollins College as consisting of "the President, the professors, and such other employees as may from time to time be designated by the Board of Trustees." These individuals collectively are designated as the faculty of Rollins College. This faculty is organized into three bodies: the faculty of the College of Arts and Sciences, the faculty of the College of Professional Studies, and the faculty of the Roy E. Crummer Graduate School of Business. Each faculty member of Rollins College is appointed to one of these faculties. A guiding principle of governance for Rollins College is that each of these bodies is more effective if each adopts bylaws appropriate to facilitating its work.

Section 4.

Certain College business, such as faculty approval of candidates for the positions of President of the College or Vice President for Academic Affairs and Provost of the College, are issues of concern to the entire faculty of Rollins College. Such business shall be completed at a meeting of the Faculty of Rollins College.

Section 5.

Other College matters that are broader than the scope of any one faculty shall receive consideration from the Executive Council of the Faculty (see Article IV). Such matters may include, but are not limited to, extraordinary issues concerning affirmative action, strategic educational planning, institutional financial priorities, and mediation of issues of academic import brought forth by any one of the three faculties or administrators, and academic support services. This mechanism is provided so that officers of administration of Rollins College can efficiently receive advice from a broad faculty group. It is recognized that these broad issues may also be addressed by other bodies, including Deans and students, as appropriate.

Section 6.

Rollins College has established the Institutional Review Board (IRB), endorsed by the faculty, to protect the rights of human participants and to promote professional research. The goal of the IRB is to enhance the validity of research by helping to ensure that projects involving human participants adhere to established ethical, moral, and legal standards. The IRB also serves to weigh any potential risk to research participants against the benefits that the proposed research may provide. Human research is any activity developed for the purpose of collecting and organizing data from human participants in such a manner as to test hypotheses, address research questions, or contribute to generalizable knowledge.

Membership of the IRB should include at least six members and a chair. The members will include at least two full-time faculty, an at-large member (from outside Rollins), a student affairs representative (staff), and two students (graduate & undergraduate). The terms of office should be staggered so that membership constantly rotates. All members should receive IRB training.

ARTICLE II ROLLINS COLLEGE FACULTY MEMBERSHIP AND SUFFRAGE

The following have the privilege of both voice and vote in meetings of the faculty of Rollins College: the President of Rollins College; administrators with faculty rank or holding tenure at the College; librarians, Directors, Vice Presidents, Deans and department chairs, with faculty rank; and all those holding full-time positions as lecturers, instructors, assistant professors, associate professors, and professors whose primary responsibility is to teach in the College.

ARTICLE III MEETINGS OF THE FACULTY OF ROLLINS COLLEGE

Section 1.

The Rollins College faculty shall hold regular meetings at least once a year, and may hold special meetings at any other time deemed necessary either by the President of the College or by the Executive Council of the faculty. At all such meetings, the President of the College shall preside as chair.

A quorum for conducting business at meetings of the faculty of Rollins College shall consist of a simple majority of the voting members of the faculty for any given term.

Section 2.

Robert's Rules of Order, when not in conflict with these bylaws, shall be used as authority for the conduct of meetings of the faculty. At its meetings, the faculty is served by a parliamentarian appointed for a term of two years by the Executive Council of the faculty.

ARTICLE IV EXECUTIVE COUNCIL OF THE FACULTY-MEMBERSHIP AND DUTIES

Section 1.

The voting membership consists of the President of the College of Arts and Sciences faculty, the President of the College of Professional Studies faculty, the President of the Crummer School of Business faculty, and four additional College of Arts and Sciences faculty members selected according to the bylaws of the faculty of the College of Arts and Sciences. The non-voting membership shall consist of the President and Provost of the College.

Section 2. Terms of Office

Terms of office for the faculty members of the council shall be determined by the members' respective governance bodies.

Section 3. Duties and Responsibilities

The Executive Council of the faculty will meet as needed to consider policy issues whose

implications transcend the scope of any single faculty. - The Executive Council may convene at the request of the President, the Provost, or the executive committee, or its equivalent, of any faculty. The Executive Council is charged with interpreting these bylaws, with reviewing them periodically, and with proposing to the faculty any bylaws changes. In addition, when convened to mediate issues that are identified by the President, Provost, or a faculty's executive committee, or equivalent, to be larger in scope than any one faculty, the Executive Council serves as a steering committee. It is initially charged with adjudicating whether the issue requires further deliberation among representatives from more than one faculty. If so, the Council is charged with determining the mechanism (e.g., a joint committee, an ad hoc committee, or any other appropriate mechanism), and its membership, by which the issue may be resolved. If a resolution remains unattainable, then the Council will submit to the President a report detailing its own recommendation as to a proposed course of action. The President will then make a decision. In its deliberations, the Council may at any time seek the advice of the entire faculty of Rollins College by calling a special meeting of the faculty.

ARTICLE V FACULTY EVALUATION

Section 1. Faculty Evaluation Committees

Every member of the faculty shall be subject to review by an evaluation committee that shall be responsible for assisting in the professional development of each member of the faculty.

Section 2. Faculty Appointments

Initial faculty appointments shall be made by the President upon recommendation of the Provost and the appropriate Dean or (in the case of a library appointment) Director. Neither the Dean nor the Director of the library shall recommend the appointment of anyone of whom a majority of the tenured or tenure-track members of the department (in the case of all Arts and Sciences appointments except to the Library); the faculty of the department (in the case of the College of Professional Studies); the faculty (in the case of Crummer graduate school); or the library faculty (in the case of appointments to the Library) disapproves. Timetables for faculty reappointment must be approved by the faculty, and shall appear in the Rollins College *Faculty Handbook*. The appointment letters are sent by the Provost on behalf of the President.

Section 3. Criteria for Evaluation

Each faculty shall develop criteria for faculty reappointment, promotion, and the granting of tenure. Each faculty shall determine how these criteria shall be used to evaluate and recommend whether a faculty member's work and professional contributions have been consonant with the requirements or expectations assumed contractually when joining the faculty, or afterward; such criteria likewise shall be used to evaluate the expected performance of normal workload activities, and the expected assumption of responsibilities in addition to the normal workload.

Section 4. Appeals of Decisions on Reappointment, Tenure, and Promotion

Any candidate for reappointment, tenure, and/or promotion may appeal the final recommendation of the respective evaluation committee or the final recommendation of the Provost to the Faculty Appeals Committee (see Article VI). Such appeals will be considered

only in the event of the allegation of one or more of the following charges by the candidate: discrimination, age, or physical handicap; violations of academic freedom; and/or procedural violations. In appeals cases, the candidate must present convincing evidence to the committee that the evaluation process was flawed for one or more of the aforementioned reasons.

Section 5. Evaluation of Tenured Faculty

Faculty evaluation committees are charged with the responsibility of encouraging improved teaching and continued professional growth for all members of the faculty. Each faculty must specify and provide in their bylaws for the periodic evaluation of tenured faculty members. Should an evaluation committee detect significant deficiencies, or find that a tenured faculty member is in extraordinary need of assistance, it may initiate evaluation proceedings at any time.

Section 6. Tenure Policy for External Provost Candidates

When the Search Committee has narrowed the pool of candidates for Provost to those to be invited to campus, and if tenure consideration is appropriate, the candidate's dossier will be sent to the relevant department for review. During the candidate's campus visit, the candidate will meet with the department. Before a candidate is offered the position of Provost, the relevant department will forward its tenure recommendation to the Faculty Evaluation Committee, if the candidate is in an Arts and Sciences discipline. If the departmental recommendation is positive, the Faculty Evaluation Committee will make a recommendation to the President. If the Faculty Evaluation Committee is not involved, the department will forward its recommendation directly to the President. If the candidate is recommended for tenure, the timing of the award of tenure will be at the discretion of the President and the Trustees, and the tenured position shall be an addition to the existing positions in the department.

ARTICLE VI FACULTY APPEALS COMMITTEE

Section 1. Membership and Terms of Office

The Faculty Appeals Committee shall consist of four tenured faculty members: one from the Crummer Graduate School who shall be elected by the Crummer faculty, one from the College of Professional Studies who shall be elected by the Professional Studies faculty, and two from Arts and Sciences, who shall be elected by the Arts and Sciences faculty. Committee members shall serve staggered terms of three years. Four alternates (one from the Crummer School of Business faculty, one from the College of Professional Studies faculty, and two from the College of Arts and Sciences faculty) shall be elected for the same terms. Members of the committee may not participate in committee deliberations or actions in cases dealing with their own individual appeals, nor may they participate in committee actions or deliberations in appeal cases in which they participated as members of an evaluation committee. Members of the committee may not participate in committee deliberations or actions in grievance cases in which they are either petitioners or named in the grievance. In such circumstances, the member shall be replaced by a corresponding alternate.

Section 2.1 Duties and Responsibilities in Appeals Cases

The committee hears the appeals of candidates for tenure and/or promotion with regard to the recommendation of the respective evaluation committee or with regard to the recommendation of the Provost. The Appeals Committee initially reviews all requests for appeal to determine sufficient cause. If the committee so determines, the case is reviewed.

Section 2.2 Recommendations in Appeals Cases

After reviewing the case, the Appeals Committee makes a recommendation to the President either to uphold the original decision or to recommend a new evaluation.

Section 3. Duties and Responsibilities in Grievance Cases

If any faculty member alleges cause for grievance in any matter not covered by the procedures described in these bylaws or in pertinent AAUP policy documents, the faculty member may petition the Faculty Appeals Committee for redress. The petition will set forth in detail the nature of the grievance and will state against whom the grievance is directed. It will contain any factual data that the petitioner deems pertinent to the case. The committee will decide whether the facts merit a detailed investigation; if the faculty member succeeds in establishing a prima facie case, it is incumbent upon those named in the grievance to come forward with evidence in support of their position on the matter. Submission of a petition will not automatically entail investigation or detailed consideration thereof. The committee may seek to bring about a settlement of the issue that is satisfactory to the parties. If in the opinion of the committee such a settlement is not possible or appropriate, the committee will report its findings and recommendations to the petitioner and to the President or the Provost, and the petitioner will, upon request, be provided an opportunity to present the grievance to the administrator.

ARTICLE VII METHOD OF AMENDING BYLAWS

These bylaws, or any provisions thereof, may be abrogated or amended at any meeting of the faculty by a two-thirds vote of the Faculty present and voting, provided that notice seven days prior to the meeting shall contain a copy of the proposed amendment or amendments. Amendments ultimately made need not be in the exact form in which they were sent to each member as above provided, but must deal with the same subject matter. It shall be the responsibility of the Executive Council of the Faculty to communicate all revisions of these bylaws to the Board of Trustees.

AUTHORITY

These bylaws, except where specifically noted, supersede all faculty bylaws approved prior to August 2011.

Rev. 9-9-08
Rev. 7-17-09
Rev. 10-18-10